

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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Form 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

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JULY 17, 2002 (JULY 17, 2002)  
(DATE OF REPORT (DATE OF EARLIEST EVENT REPORTED))

CENDANT CORPORATION  
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE (STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION)	1-10308 (COMMISSION FILE NO.)	06-0918165 (I.R.S. EMPLOYER IDENTIFICATION NUMBER)
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9 WEST 57TH STREET NEW YORK, NY (ADDRESS OF PRINCIPAL EXECUTIVE OFFICE)	10019 (ZIP CODE)
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(212) 413-1800  
(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

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ITEM 5. OTHER EVENTS

EARNINGS RELEASE

On July 17, 2002, we reported our second quarter 2002 results, which included our Consolidated Condensed Statements of Cash Flows for the six months ended June 30, 2002 and 2001 and our Consolidated Schedules of Free Cash Flows for the six and twelve months ended June 30, 2002 and 2001. We also revised third and fourth quarter 2002 projections, as well as full year 2002 projections. Our second quarter 2002 results and the revised 2002 projections are discussed in more detail in the press release attached hereto as Exhibit 99.1, which is incorporated by reference in its entirety.

Free cash flow is a measure used by management to evaluate liquidity and financial condition. Free cash flow represents cash available for the repayment of debt and other corporate purposes such as acquisitions and investments. The Company has provided the Consolidated Schedules of Free Cash Flows as it reflects the measure by which management evaluates the performance of its cash flows. Such measure of performance may not be comparable to similarly titled measures used by other companies and is not a measurement recognized under generally accepted accounting principles. Therefore, free cash flow should not be construed as a substitute for income or cash flow from operations in measuring operating results or liquidity. The Consolidated Schedules of Free Cash Flows for the six and

twelve months ended June 30, 2002 and 2001 should be read in conjunction with the Company's Consolidated Condensed Statements of Cash Flows and Consolidated Condensed Statements of Operations attached hereto, as well as the Company's Consolidated Statements of Cash Flows and Consolidated Statements of Operations included within the Company's Annual Report on Form 10-K for the year ended December 31, 2001 filed with the Securities and Exchange Commission on April 1, 2002.

ITEM 7. EXHIBITS

See Exhibit Index.

1

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CENDANT CORPORATION

BY: /s/ Tobia Ippolito

-----  
Tobia Ippolito  
Executive Vice President,  
Finance and Chief Accounting  
Officer

Date: July 17, 2002

2

CENDANT CORPORATION  
CURRENT REPORT ON FORM 8-K

EXHIBIT INDEX

EXHIBIT NO.	DESCRIPTION
99.1	Press Release: Cendant Reports Record Results for Second Quarter 2002; Raises Full Year 2002 Projection

3

[CENDANT LOGO]

CENDANT REPORTS RECORD RESULTS FOR SECOND QUARTER 2002; RAISES FULL YEAR 2002 PROJECTION

2Q 2002 Adjusted EPS (Including Income from Discontinued Operations) of \$0.40 Increased 33% Year Over Year, Exceeding the Company's Projection by \$0.04 and First Call Consensus by \$0.03

2Q 2002 Adjusted EPS from Continuing Operations of \$0.38 Increased 41% Year Over Year, Exceeding the Company's Projection by \$0.04 and First Call Consensus by \$0.02

2Q 2002 Reported EPS from Continuing Operations Was \$0.25

2Q 2002 Adjusted EBITDA Increased 44% Year Over Year to \$799 Million

2Q 2002 Revenue Increased 63% Year Over Year to \$3.8 Billion

Company Increases Projected Full Year 2002 Adjusted EPS (Including \$0.05 of Income from Discontinued Operations) to \$1.45, a 38% Increase Over 2001

NEW YORK, NY, JULY 17, 2002 - Cendant Corporation (NYSE: CD) today reported record second quarter 2002 adjusted earnings per share (including income from discontinued operations) of \$0.40. The Company raised its projection for adjusted earnings per share (including income from discontinued operations) for 2002 to \$1.45 from \$1.36, a 38% increase over the results for 2001. The increased forecast reflects better-than-expected second quarter results, continued strength in the Company's real estate related businesses and improving trends in certain of the Company's travel related businesses.

Cendant's Chairman, President and CEO, Henry R. Silverman, stated: "We are pleased to report another record-breaking quarter with results that exceeded our projections despite a challenging environment for commercial travel and corporate spending. Strength in our residential real estate and vehicle services divisions again proved the value of our diversified portfolio of fee-for-service businesses. With demographic trends for real estate expected to remain strong for years to come, travel trends expected to continue to improve, and \$2 billion per year in free cash flow, we look forward to the future with confidence."

Second quarter 2002 Adjusted EPS includes \$0.38 from continuing operations and \$0.02 of income from discontinued operations consisting of our recently sold National Car Parks business. The increased Adjusted EPS forecast of \$1.45 for full year 2002

includes \$1.40 from continuing operations and \$0.05 of income from discontinued operations.

RECONCILIATION OF SECOND QUARTER REPORTED EPS TO ADJUSTED EPS Adjusted EPS excludes items that are of a non-recurring or unusual nature, including acquisition and integration related costs consisting primarily of the non-cash amortization of the pendings and listings intangible asset from real estate brokerage acquisitions, securities litigation costs and, in 2001, Homestore.com-related items. Adjusted EPS is a non-GAAP (generally accepted accounting principles) measure, but the Company believes that it is useful to assist investors in gaining an understanding of the trends and results of operations for the Company's core businesses. Adjusted EPS should be viewed in addition to, and not in lieu of, the Company's reported results. The following table reconciles Reported EPS from Continuing Operations to Adjusted EPS, identifying the items reflected in reported results that are considered to be of an unusual or non-recurring nature for purposes of deriving Adjusted EPS. Some numbers may not add due to rounding:

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ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN THE FORWARD-LOOKING STATEMENTS ARE SPECIFIED IN CENDANT'S FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2002.

SUCH FORWARD-LOOKING STATEMENTS INCLUDE PROJECTIONS. SUCH PROJECTIONS WERE NOT PREPARED IN ACCORDANCE WITH PUBLISHED GUIDELINES OF THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS OR THE SEC REGARDING PROJECTIONS AND FORECASTS, NOR HAVE SUCH PROJECTIONS BEEN AUDITED, EXAMINED OR OTHERWISE REVIEWED BY INDEPENDENT AUDITORS OF CENDANT OR ITS AFFILIATES. IN ADDITION, SUCH PROJECTIONS ARE BASED UPON MANY ESTIMATES AND ARE INHERENTLY SUBJECT TO SIGNIFICANT ECONOMIC AND COMPETITIVE UNCERTAINTIES AND CONTINGENCIES, MANY OF WHICH ARE BEYOND THE CONTROL OF MANAGEMENT OF CENDANT AND ITS AFFILIATES. ACCORDINGLY, ACTUAL RESULTS MAY BE MATERIALLY HIGHER OR LOWER THAN THOSE PROJECTED. THE INCLUSION OF SUCH PROJECTIONS HEREIN SHOULD NOT BE REGARDED AS A REPRESENTATION BY CENDANT OR ITS AFFILIATES THAT THE PROJECTIONS WILL PROVE TO BE CORRECT.

MEDIA CONTACT:  
 Elliot Bloom  
 212-413-1832

INVESTOR CONTACTS:  
 Sam Levenson  
 212-413-1834

Henry A. Diamond  
 212-413-1920

6

# # #

Tables Follow

7

TABLE 1

CENDANT CORPORATION AND SUBSIDIARIES  
 CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS  
 (IN MILLIONS, EXCEPT PER SHARE DATA)

THREE MONTHS ENDED SIX MONTHS ENDED JUNE 30, JUNE 30, ----- ----- -----	2002	2001	2002
-----	2001	-----	-----
--	-----	-----	-----
REVENUES			
Service fees and membership- related, net	\$ 2,798	\$	1,348 \$ 4,501
	\$ 2,414		
Vehicle- related 981	965	1,871	
1,296 Other 5	6	28	20 -----
-----			
Net revenues	3,784	2,319	
6,400	3,730	-----	-----
-----			
---- EXPENSES			
Operating	1,831	685	
	2,695	1,069	

Vehicle  
 depreciation,  
 lease charges  
 and interest,  
 net 510 542  
 1,009 721  
 Marketing and  
 reservation  
 358 322 679  
 571 General  
 and  
 administrative  
 286 214 556  
 395 Non-  
 program  
 related  
 depreciation  
 and  
 amortization  
 111 116 216  
 209 Other  
 charges:  
 Acquisition  
 and  
 integration  
 related costs  
 (a) 207 --  
 207 8  
 Litigation  
 settlement  
 and related  
 costs, net 8  
 9 19 19  
 Restructuring  
 and other  
 unusual  
 charges -- --  
 -- 185 Non-  
 program  
 related  
 interest, net  
 60 61 126 123  
 -----  
 -----  
 ----- Total  
 expenses  
 3,371 1,949  
 5,507 3,300 -  
 -----  
 -----  
 ----- Net gain  
 on  
 dispositions  
 of businesses  
 -- -- -- 435  
 -----  
 -----  
 ----- INCOME  
 BEFORE INCOME  
 TAXES,  
 MINORITY  
 INTEREST AND  
 EQUITY IN  
 HOMESTORE.COM  
 413 370 893  
 865 Provision  
 for income  
 taxes 141 127  
 304 330  
 Minority  
 interest, net  
 of tax 6 5 8  
 18 Losses  
 related to  
 equity in  
 Homestore.com,  
 net of tax --  
 18 -- 36 ----  
 -----  
 -----  
 - INCOME FROM

CONTINUING  
OPERATIONS  
266 220 581  
481 Income  
from  
discontinued  
operations,  
net of tax(b)  
24 22 51 38  
Loss on  
disposal of  
discontinued  
operations,  
net of tax  
(b) (256) --  
(256) -- ----  
-----

- INCOME  
BEFORE  
EXTRAORDINARY  
LOSSES AND  
CUMULATIVE  
EFFECT OF  
ACCOUNTING  
CHANGES 34  
242 376 519  
Extraordinary  
losses, net  
of tax (27) -  
- (27) -- ---  
-----

-- INCOME  
BEFORE  
CUMULATIVE  
EFFECT OF 7  
242 349 519  
ACCOUNTING  
CHANGES  
Cumulative  
effect of  
accounting  
changes, net  
of tax -- --  
-- (38) -----  
-----

NET INCOME \$  
7 \$ 242 \$ 349  
\$ 481 =====  
=====

===== CD  
COMMON STOCK  
INCOME PER  
SHARE BASIC  
Income from  
continuing  
operations \$  
0.26 \$ 0.26 \$  
0.58 \$ 0.56  
Net income  
0.01 0.29  
0.35 0.57  
DILUTED  
Income from  
continuing  
operations \$  
0.25 \$ 0.25 \$  
0.56 \$ 0.54  
Net income  
0.01 0.27  
0.34 0.54  
WEIGHTED  
AVERAGE  
SHARES Basic  
1,023 851  
1,001 820  
Diluted 1,053  
905 1,036 868





44% =====

=====

=====

=====

SIX MONTHS  
ENDED JUNE

30, -----  
-----

-----

REVENUES  
ADJUSTED

EBITDA ----  
-----

-----

-----

-----

-----

- 2002 2001

% CHANGE

2002 2001 %  
CHANGE ----

--- -----

-----

-----

Real Estate  
Services \$

1,850 \$ 813

\* \$ 505 (C)

\$ 363 (G) \*

Hospitality

969 687 41%

285 258 10%

Travel

Distribution

882 50 \*

276 6 \*

Vehicle

Services

1,963 1,407

40% 193

181 (H) 7%

Financial

Services

730 722 1%

252 201 25%

-----

-----

- -----

Total

Reportable

Segments

6,394 3,679

1,511 1,009

Corporate

and Other

(B) 6 51 \*

(50) (E)

(35) (I) \* -  
-----

-----

CONTINUING  
OPERATIONS

6,400 3,730

72% 1,461

974 50%

Less:

Move.com

Group -- 10

\* -- (9) \*

-----

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- -----

CONTINUING  
OPERATIONS

EXCLUDING

MOVE.COM

GROUP \$

6,400 \$





191,729 \$ 170,019  
 13% REAL ESTATE  
 BROKERAGE Revenue  
 from Real Estate \$  
 909,051 (B)  
 Transactions (A)  
 Other Revenue \$  
 6,073 (B) Total  
 Revenue \$ 915,124  
 (B) RELOCATION  
 Service Based  
 Revenue (Referrals,  
 Outsourcing, etc.) \$  
 69,405 \$ 77,541  
 (10%) Asset Based  
 Revenue (Corporate  
 and Government Home  
 Sale Closings and  
 Financial Income) \$  
 37,367 \$ 48,735  
 (23%) Total Revenue  
 \$ 106,772 \$ 126,276  
 (15%) MORTGAGE  
 Production Loans  
 Sold (millions) \$  
 8,125 \$ 9,920 (18%)  
 Production Revenue \$  
 186,169 \$ 168,526  
 10% Average  
 Servicing Loan  
 Portfolio (millions)  
 \$ 103,408 \$ 86,573  
 19% Net Servicing  
 Revenue (C) \$  
 (15,048) \$ 60 \*  
 Total Revenue \$  
 171,254 \$ 168,890 1%  
 HOSPITALITY SEGMENT  
 LODGING RevPar (\$) \$  
 27.55 \$ 29.96 (8%)  
 Weighted Average  
 Rooms Available  
 518,150 513,773 1%  
 Royalty, Marketing  
 and Reservation  
 Revenue \$ 101,005 \$  
 105,195 (4%) Total  
 Revenue \$ 116,373 \$  
 126,970 (8%) RCI  
 Average  
 Subscriptions  
 2,709,156 2,695,442  
 1% Average  
 Subscription Fee \$  
 55.59 \$ 55.98 (1%)  
 Subscription Revenue  
 \$ 37,650 \$ 37,720 --  
 Timeshare Exchanges  
 437,348 445,022 (2%)  
 Average Exchange Fee  
 \$ 143.06 \$ 132.47 8%  
 Exchange Fee Revenue  
 \$ 62,568 \$ 58,950 6%  
 Other Revenue \$  
 33,160 \$ 33,596 (1%)  
 Total Revenue \$  
 133,378 \$ 130,266 2%  
 FAIRFIELD RESORTS  
 Average Revenue per  
 Transaction  
 (excluding Equivest)  
 \$ 12,169 \$ 12,021 1%  
 Total Revenue \$  
 210,518 \$ 183,821  
 15% TRENDWEST  
 RESORTS Average  
 Revenue per  
 Transaction  
 (excluding upgrades)  
 \$ 9,202 \$ 9,312 (1%)  
 Total Revenue \$

93,520 (B) TRAVEL  
DISTRIBUTION SEGMENT  
GALILEO Domestic  
Booking Volume  
(000's) Air 21,857  
27,661 (21%) Non-air  
4,521 5,275 (14%)  
International  
Booking Volume  
(000's) Air 49,017  
53,016 (8%) Non-air  
1,328 1,446 (8%)  
Worldwide Booking  
Volume (000's) Air  
70,874 80,677 (12%)  
Non-air 5,849 6,721  
(13%) Total Galileo  
Revenue \$ 404,426  
(B) VEHICLE SERVICES  
SEGMENT CAR RENTAL  
Rental Days (000's)  
15,201 15,256 --  
Time and Mileage  
Revenue per Day \$  
40.35 \$ 38.87 4%  
Average Length of  
Rental Days 3.63  
3.57 2% Total  
Revenue \$ 654,578 \$  
636,181 3% VEHICLE  
MANAGEMENT AND FUEL  
CARD SERVICES  
Average Fleet  
(Leased) 318,337  
315,771 1% Average  
Number of Cards  
(000's) 3,862 3,616  
7% Service Based  
Revenue \$ 48,175 \$  
45,791 5% Asset  
Based Revenue \$  
327,252 \$ 345,600  
(5%) Total Revenue \$  
375,427 \$ 391,391  
(4%) FINANCIAL  
SERVICES SEGMENT  
Insurance/Wholesale-  
related Revenue \$  
139,997 \$ 146,238  
(4%) Other Revenue \$  
170,795 \$ 185,776  
(8%) Total Revenue \$  
310,792 \$ 332,014  
(6%) TRILEGIANT  
Gross New Member  
Joins 2,856,925  
2,754,614 4% Blended  
Cancellation Rate  
(D) 11.9% 10.1%  
(18%) Blended  
Average Membership  
Fee (E) \$ 7.21 \$  
6.93 4%

- - - - -

\* Not meaningful.

- (A) Revenue is net of royalties paid to Real Estate Franchise.
- (B) The operations of these businesses were acquired in, or subsequent to, the second quarter of 2001. Accordingly, second quarter 2001 revenues are not comparable to the current period amounts.
- (C) Gross recurring service fees were \$103 million and \$85 million for 2002 and 2001, respectively. Net servicing revenues reflect non-cash amortization of mortgage servicing rights of \$116 million and \$88 million for 2002 and 2001, respectively. The increased amortization in 2002 primarily reflects a revaluation of the portfolio due to the continued high level of refinancing activity. Net servicing revenues also include interest expense of \$13 million and \$7 million for 2002 and 2001, respectively.
- (D) Represents the blended cancellation rate across the entire active member base, which includes new and renewal members.

(E) Represents the blended average quarterly membership rate across the entire active member base, which includes new and renewal retail members and also wholesale members.

TABLE 5

CENDANT CORPORATION AND SUBSIDIARIES  
 CONSOLIDATED CONDENSED BALANCE SHEETS  
 (IN BILLIONS)

JUNE 30,  
 2002  
 DECEMBER 31,  
 2001 -----  
 -----  
 -----

ASSETS

Current

assets: Cash  
 and cash  
 equivalents  
 \$ 0.5 \$ 1.9  
 Stockholder  
 litigation  
 settlement  
 trust -- 1.4  
 Assets of  
 discontinued  
 operations -  
 - 1.3 Other  
 current  
 assets 3.1  
 3.1 -----  
 -----

Total

current

assets 3.6  
 7.7 Property  
 and  
 equipment,  
 net 1.6 1.4  
 Goodwill,  
 net 10.1 7.4  
 Other non-  
 current  
 assets 4.6  
 5.1 -----  
 -----

Total assets  
 exclusive of  
 assets under  
 programs

19.9 21.6

Assets under  
 management  
 and mortgage  
 programs

12.2 11.9 --  
 -----  
 -----

- TOTAL

ASSETS \$

32.1 \$ 33.5

=====

=====

LIABILITIES

AND

STOCKHOLDERS'

EQUITY

Current

liabilities:  
 Current  
 portion of  
 long-term  
 debt \$ -- \$

0.4

Stockholder  
 litigation  
 settlement -  
 - 2.9

Liabilities  
 of  
 discontinued  
 operations -  
 - 0.2 Other  
 current  
 liabilities  
 4.4 4.3 ----  
 ----  
 Total  
 current  
 liabilities  
 4.4 7.8  
 Long-term  
 debt,  
 excluding  
 Upper DECS  
 5.4 5.7  
 Upper DECS  
 0.9 0.9  
 Other  
 noncurrent  
 liabilities  
 0.9 0.7 ----  
 ----  
 Total  
 liabilities  
 exclusive of  
 liabilities  
 under  
 programs  
 11.6 15.1  
 Liabilities  
 under  
 management  
 and mortgage  
 programs  
 11.1 10.9  
 Mandatorily  
 redeemable  
 preferred  
 interest in  
 a subsidiary  
 0.4 0.4  
 Total  
 stockholders'  
 equity 9.0  
 7.1 ----  
 ----  
 TOTAL  
 LIABILITIES  
 AND  
 STOCKHOLDERS'  
 EQUITY \$  
 32.1 \$ 33.5  
 =====  
 =====

TABLE 6

CENDANT CORPORATION AND SUBSIDIARIES  
 SCHEDULE OF CORPORATE DEBT AND NET STOCKHOLDER LITIGATION SETTLEMENT  
 OBLIGATION (A)  
 (IN MILLIONS)

MATURITY  
 DATE JUNE  
 30, 2002  
 DECEMBER  
 31, 2001 -  
 ----- -  
 -----  
 -----  
 -----  
 -----  
 CORPORATE  
 DEBT:  
 December

2003 7 3/4%  
 notes \$  
 1,071 \$  
 1,150  
 August 2006  
 6 7/8%  
 notes 850  
 850 May  
 2009 11%  
 senior  
 subordinated  
 notes 571  
 584  
 November  
 2011 (B) 3  
 7/8%  
 convertible  
 senior  
 debentures  
 1,200 1,200  
 February  
 2021 (C)  
 Zero coupon  
 senior  
 convertible  
 contingent  
 notes 678  
 920 May  
 2021 (D)  
 Zero coupon  
 convertible  
 debentures  
 1,000 1,000  
 3%  
 convertible  
 subordinated  
 notes - 390  
 Other 96 38

-----  
 -----  
 Total  
 corporate  
 debt,  
 excluding  
 Upper DECS  
 5,466 6,132  
 -----  
 -----

NET  
 STOCKHOLDER  
 LITIGATION  
 SETTLEMENT  
 OBLIGATION:  
 Stockholder  
 litigation  
 settlement  
 obligation  
 - 2,850  
 Less:  
 Payments  
 made to the  
 stockholder  
 litigation  
 settlement  
 trust -  
 1,410 -----  
 -----  
 --- - 1,440  
 -----

-----  
 TOTAL  
 CORPORATE  
 DEBT AND  
 NET  
 STOCKHOLDER  
 LITIGATION  
 SETTLEMENT  
 OBLIGATION  
 \$ 5,466 \$  
 7,572



- =====  
=====
- 
- (A) Amounts presented herein exclude liabilities under management and mortgage programs and the Company's mandatorily convertible Upper DECS securities.
  - (B) Each \$1,000 principal amount is convertible into 41.58 shares of CD common stock during 2002 if the average price of CD common stock exceeds \$28.86 during the stipulated measurement periods. The average price of CD common stock at which the debentures are convertible decreases annually by a stipulated percentage. Redeemable by the Company after November 27, 2004. Holders may require the Company to repurchase the notes on November 27, 2004 and 2008.
  - (C) Each \$1,000 principal amount is convertible into 33.4 shares of CD common stock during Q4 of 2002 if the average price of CD common stock exceeds \$20.93 during the stipulated measurement period. The average price of CD common stock at which the notes are convertible increases on a quarterly basis by a stipulated percentage. Redeemable by the Company after February 13, 2004. Holders may require the Company to repurchase the notes on February 13, 2004, 2009 and 2014. Issued at a discount resulting in a yield-to-maturity of 2.5%.
  - (D) Each \$1,000 principal amount is convertible into 39.08 shares of CD common stock if the average price of CD common stock exceeds \$28.15 during the stipulated measurement periods. Redeemable by the Company after May 4, 2004. Holders may require the Company to repurchase the notes on May 4, 2003, 2004, 2006, 2008, 2011 and 2016. Amended to provide for cash interest payments of 3% per annum beginning May 5, 2002 and continuing through May 4, 2003 payable on a semi-annual basis.

TABLE 7

CENDANT CORPORATION AND SUBSIDIARIES  
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS  
(IN MILLIONS)

SIX MONTHS  
ENDED JUNE  
30, -----  
-----  
-- 2002  
2001 -----  
-----  
OPERATING  
ACTIVITIES  
Net cash  
provided by  
(used in)  
operating  
activities  
exclusive  
of  
management  
and  
mortgage  
programs  
\$(2,257)  
(A) \$ 432  
Net cash  
provided by  
operating  
activities  
of  
management  
and  
mortgage  
programs  
1,529 750 -  
-----  
--- NET  
CASH  
PROVIDED BY  
(USED IN)  
OPERATING  
ACTIVITIES  
(728) 1,182  
-----  
----

INVESTING  
 ACTIVITIES  
 Property  
 and  
 equipment  
 additions  
 (139) (146)  
 Net assets  
 acquired  
 (net of  
 cash  
 acquired)  
 and  
 acquisition-  
 related  
 payments  
 (623)  
 (1,727)  
 Proceeds  
 from  
 (payments  
 to)  
 stockholder  
 litigation  
 settlement  
 trust 1,410  
 (500) Net  
 proceeds  
 from  
 dispositions  
 of  
 businesses  
 1,200 --  
 Other, net  
 (21) (35) -  
 -----  
 --- Net  
 cash  
 provided by  
 (used in)  
 investing  
 activities  
 exclusive  
 of  
 management  
 and  
 mortgage  
 programs  
 1,827  
 (2,408) ---  
 -----  
 -

MANAGEMENT  
 AND  
 MORTGAGE  
 PROGRAMS:  
 Investment  
 in vehicles  
 (7,577)  
 (4,673)  
 Payments  
 received on  
 investment  
 in vehicles  
 6,397 3,608  
 Origination  
 of  
 timeshare  
 receivables  
 (498) (155)  
 Principal  
 collection  
 of  
 timeshare  
 receivables  
 414 162  
 Equity  
 advances on  
 homes under  
 management  
 (2,909)

(3,026)  
Repayment  
on advances  
on homes  
under  
management  
2,974 3,017  
Additions  
to mortgage  
servicing  
rights and  
related  
hedges, net  
(377) (335)  
Proceeds  
from sales  
of mortgage  
servicing  
rights 9 26  
-----

-----  
(1,567)  
(1,376) ---  
-----  
- NET CASH  
PROVIDED BY  
(USED IN)  
INVESTING  
ACTIVITIES  
260 (3,784)  
-----

-----  
FINANCING  
ACTIVITIES  
Proceeds  
from  
borrowings  
3 2,697  
Principal  
payments on  
borrowings  
(1,126)  
(845)  
Issuances  
of common  
stock 106  
750  
Repurchases  
of common  
stock (137)  
(28) Other,  
net (24)  
(55) -----  
-----

Net cash  
provided by  
(used in)  
financing  
exclusive  
of  
management  
and  
mortgage  
programs  
(1,178)  
2,519 -----  
-----

MANAGEMENT  
AND  
MORTGAGE  
PROGRAMS:  
Proceeds  
from  
borrowings  
7,355 8,138  
Principal  
payments on  
borrowings  
(7,187)  
(7,165) Net  
change in

short-term  
borrowings  
(36) 62 ---  
-----  
- 132 1,035  
-----  
---- NET  
CASH  
PROVIDED BY  
(USED IN)  
FINANCING  
ACTIVITIES  
(1,046)  
3,554 -----  
-- -----  
Effect of  
changes in  
exchange  
rates on  
cash and  
cash  
equivalents  
(16) (3)  
Cash  
provided by  
discontinued  
operations  
74 77 -----  
-- -----  
Net  
increase  
(decrease)  
in cash and  
cash  
equivalents  
(1,456)  
1,026 Cash  
and cash  
equivalents,  
beginning  
of period  
1,942 856 -  
-----  
--- CASH  
AND CASH  
EQUIVALENTS,  
END OF  
PERIOD \$  
486 \$ 1,882  
=====

-----  
(A) Includes the application of the prior payments to the stockholder  
litigation settlement trust of \$1.41 billion, the first quarter 2002  
payment of \$250 million and the funding of the remaining settlement  
liability balance, including interest, of \$1.19 billion on May 28, 2002.

TABLE 8

CENDANT CORPORATION AND SUBSIDIARIES  
CONSOLIDATED SCHEDULES OF FREE CASH FLOWS  
(IN MILLIONS)

SIX MONTHS  
ENDED JUNE  
30, -----  
-----  
--- 2002  
2001 %  
CHANGE -----  
-----  
Adjusted  
EBITDA (\*) \$  
1,461 \$ 983  
49% Interest

expense,  
 including  
 minority  
 interest (A)  
 (132) (141)  
 Tax  
 payments,  
 net of  
 refunds (66)  
 (19) -----  
 ----- CASH  
 FLOW 1,263  
 823 53%  
 Working  
 capital  
 (343) (253)  
 Capital  
 expenditures  
 (139) (146)  
 -----  
 --- ADJUSTED  
 CASH FLOW  
 781 424 84%  
 NON  
 RECURRING  
 ITEMS:  
 Restructuring  
 and other  
 unusual  
 payments  
 (45) (9)  
 Impact of  
 September  
 11th  
 terrorist  
 attacks on  
 working  
 capital (48)  
 -- -----  
 ----- FREE  
 CASH FLOW  
 (B) 688 415  
 66% NON-  
 OPERATING  
 ACTIVITIES:  
 Investments  
 (C) 19 (161)  
 Acquisitions,  
 net of cash  
 acquired  
 (623)  
 (1,727)  
 Funding of  
 stockholder  
 litigation  
 settlement  
 (1,440)  
 (500) Net  
 proceeds  
 from  
 dispositions  
 of  
 businesses  
 1,200 --  
 Other (D)  
 (216) 71 ---  
 -----  
 (1,060)  
 (2,317) ----  
 -----  
 FINANCING  
 ACTIVITIES:  
 Net proceeds  
 from  
 (repayments  
 on)  
 borrowings  
 (E) (1,147)  
 1,794 Net  
 issuances  
 (repurchases)

of equity  
securities  
and other  
(31) 725 ---  
-----

(1,178)  
2,519 -----  
-----

NET CHANGE  
IN CASH  
BEFORE  
MANAGEMENT  
AND MORTGAGE  
PROGRAMS  
(1,550) 617  
MANAGEMENT  
AND MORTGAGE  
PROGRAMS:

Net  
investment  
in vehicles  
(311) (500)  
Net mortgage  
originations  
and sales  
476 64 Net  
mortgage  
servicing  
rights (184)  
(188) Net  
timeshare  
receivables  
(84) 7 Net  
relocation  
receivables  
65 (9) Net  
financing  
for assets  
under  
management  
and mortgage  
programs 132  
1,035 -----  
-----

Net change  
in cash from  
management  
and mortgage  
programs (F)  
94 409 -----  
-----

NET INCREASE  
(DECREASE)  
IN CASH AND  
CASH  
EQUIVALENTS  
\$(1,456) \$  
1,026  
=====

- 
- (\*) Represents Adjusted EBITDA excluding Move.com Group operating losses (see Table 2 for items excluded from Adjusted EBITDA).
  - (A) Excludes non-cash accretion recorded on the Company's zero-coupon senior convertible notes and includes the before tax amounts of minority interest.
  - (B) The reconciliation of Free Cash Flow to Net Cash Provided by Operating Activities Exclusive of Management and Mortgage Programs is as follows:

SIX MONTHS  
ENDED JUNE  
30, -----  
-----  
-- 2002  
2001 -----  
-----  
FREE CASH

FLOW \$ 688  
 \$ 415  
 Reconciling  
 items:  
 Capital  
 expenditures  
 139 146  
 Funding of  
 stockholder  
 litigation  
 settlement  
 liability  
 (2,850) --  
 Restricted  
 cash used  
 in  
 insurance  
 operations  
 (37) (33)  
 Unusual  
 charges,  
 interest on  
 litigation  
 settlement  
 liability  
 and other  
 (197) (96)  
 NET CASH  
 PROVIDED BY  
 (USED IN)  
 OPERATING  
 ACTIVITIES  
 EXCLUSIVE -  
 -----  
 ---  
 MANAGEMENT  
 AND  
 MORTGAGE  
 PROGRAMS  
 \$(2,257) \$  
 432 =====  
 =====

- (C) The activity for the six months ended June 30, 2002 primarily relates to cash received on the sale of marketable securities. The activity for the six months ended June 30, 2001 includes cash payments associated with (i) the contribution to the technology trust (\$95 million), (ii) the creation of Trip Network, Inc. (\$45 million) and (iii) other payments, primarily related to preferred stock investments.
- (D) The activity for the six months ended June 30, 2002 primarily relates to cash payments associated with (i) interest on the stockholder litigation settlement, (ii) the insurance operations of subsidiaries and (iii) the repurchase of loans in foreclosure.
- (E) Represents debt borrowings, net of debt repayments and financing costs.
- (F) For the six months ended June 30, 2002, the net change in cash from management and mortgage programs represents (i) \$1,529 million of net cash provided by operating activities, (ii) \$1,567 million of net cash used in investing activities and (iii) \$132 million of net cash provided by financing activities, as detailed on Table 7. For the six months ended June 30, 2001, the net change in cash from management and mortgage programs represents (i) \$750 million of net cash provided by operating activities, (ii) \$1,376 million of net cash used in investing activities and (iii) \$1,035 million of net cash provided by financing activities, as detailed on Table 7.

TABLE 9

CENDANT CORPORATION AND SUBSIDIARIES  
 CONSOLIDATED SCHEDULES OF FREE CASH FLOWS  
 (IN MILLIONS)

TWELVE  
 MONTHS ENDED  
 JUNE 30, ---  
 -----

-----  
-----  
2002 2001 %  
CHANGE -----  
-----

Adjusted  
EBITDA (\*) \$  
2,574 (A) \$  
1,853 (B) 39%

Interest  
expense,  
including  
minority  
interest (C)  
(259) (317)

Tax  
payments,  
net of  
refunds (83)  
(30) -----  
----- CASH

FLOW 2,232  
1,506 48%  
Working  
capital (54)  
(103)  
Capital  
expenditures  
(323) (245)  
-----

--- ADJUSTED  
CASH FLOW  
1,855 1,158  
60% NON  
RECURRING  
ITEMS:

Restructuring  
and other  
unusual  
payments  
(168) (35) -  
-----

-- FREE CASH  
FLOW 1,687  
1,123 -----  
-----

NON-  
OPERATING  
ACTIVITIES:  
Investments  
(D) (246)  
(316)

Acquisitions,  
net of cash  
acquired  
(1,655)  
(1,822)

Funding of  
stockholder  
litigation  
settlement  
(2,000)

(850) Net  
proceeds  
from  
dispositions  
of

businesses  
1,309 --  
Other (E)  
(260) (75) -  
-----

-- (2,852)  
(3,063) ----  
-----

FINANCING  
ACTIVITIES:  
Net proceeds  
from  
borrowings



(F) 297  
1,676 Net  
issuances  
(repurchases)  
of equity  
securities  
and other  
(129) 711 --  
-----  
- 168 2,387  
-----

--- NET  
CHANGE IN  
CASH BEFORE  
MANAGEMENT  
AND MORTGAGE  
PROGRAMS  
(997) 447  
MANAGEMENT  
AND MORTGAGE  
PROGRAMS:

Net  
investment  
in vehicles  
17 (500) Net  
mortgage  
originations  
and sales 92  
578 Net  
mortgage  
servicing  
rights (442)  
(478) Net  
contract  
receivables  
(49) 7 Net  
relocation  
receivables  
108 (60) Net  
financing  
for assets  
under  
management  
and mortgage  
programs  
(125) 707 --  
-----

- Net change  
in cash from  
management  
and mortgage  
programs  
(399) 254 --  
-----

- NET  
INCREASE  
(DECREASE)  
IN CASH AND  
CASH  
EQUIVALENTS  
\$(1,396) \$  
701 =====  
=====

-----  
(\* ) Represents Adjusted EBITDA excluding Move.com Group operating losses.

(A) Excludes (i) a \$441 million non-cash charge primarily related to the impairment of the Company's investment in Homestore.com, Inc., (ii) a \$193 million charge (\$51 million of which was non-cash) primarily in connection with restructuring and other initiatives undertaken as a result of the September 11th terrorist attacks, (iii) a \$104 million charge (\$33 million of which is non-cash) primarily related to the acquisition and integration of Galileo and Cheap Tickets (iv) a \$94 million non-cash charge related to the impairment of the Company's mortgage servicing rights portfolio, (v) \$77 million (\$48 million of which is non-cash) of litigation settlement and related costs and (vi) \$19 million of other non-cash charges. The cash payments are included in "Restructuring and other unusual payments" and "Investments" (see Note (D) below).

- (B) Excludes (i) a net gain of \$402 million related to the dispositions of businesses, (ii) the recognition of \$35 million of the Company's deferred gain from the 1999 sale of its fleet businesses and (iii) a non-cash credit of \$14 million related to the 1998 PRIDES class action litigation settlement. Such amounts were partially offset by charges of (i) \$95 million related to the funding of an irrevocable contribution to an independent technology trust, (ii) \$85 million incurred in connection with the creation of Trip Network, Inc., (iii) \$69 million of litigation settlement and related costs and (iv) \$18 million (\$10 million of which was non-cash) related to other. The cash payments are included in "Restructuring and other unusual payments" and "Investments" (see Note (D) below).
- (C) Excludes non-cash accretion recorded on the Company's zero-coupon senior convertible notes and includes the before tax amounts of minority interest.
- (D) The activity for the twelve months ended June 30, 2002 includes cash payments associated with an investment in NRT Incorporated (\$99 million) and other payments primarily related to the funding of a marketing advance to Trilegiant Corporation. The activity for the twelve months ended June 30, 2001 includes cash payments associated with (i) the contribution to the technology trust described in Note (B) above (\$95 million), (ii) an investment in NRT Incorporated (\$50 million), (iii) the creation of Trip Network, Inc. (\$45 million), (iv) investments in marketable securities (\$40 million) and (v) other payments primarily related to preferred stock investments.
- (E) The activity for the twelve months ended June 30, 2002 includes cash payments associated with (i) interest on the stockholder litigation settlement, (ii) the insurance operations of subsidiaries and (iii) the repurchase of loans in foreclosure.
- (F) Represents debt borrowings, net of debt repayments and financing costs.

TABLE 10

CENDANT CORPORATION AND SUBSIDIARIES  
 REVENUES AND ADJUSTED EBITDA BY SEGMENT (A)  
 (IN MILLIONS)

SIX MONTHS ENDED JUNE 30, 2002 (B) REVENUES ADJUSTED EBITDA ---- ----- ----- ---- ----- ----- ---- 1ST QTR 2ND QTR YEAR TO DATE 1ST QTR 2ND QTR YEAR TO DATE ----- - - - - - ----- ----- ----- Real Estate Services \$ 410 \$ 1,440 \$ 1,850 \$ 182 \$ 323 \$ 505 Hospitality 403 565 969 112 173 285 Travel Distribution 444 438 882 146 130 276 Vehicle
---

Services  
933 1,030  
1,963 70  
123 193  
Financial  
Services  
419 311 730  
164 88 252

-----  
-----  
-----

--- Total  
Reportable  
Segments  
2,609 3,784  
6,394 674  
837 1,511  
Corporate  
and Other 7  
-- 6 (12)  
(38) (50) -

-----  
-----  
-----

-  
CONTINUING  
OPERATIONS  
\$ 2,616 \$  
3,784 \$  
6,400 \$ 662  
\$ 799 \$  
1,461

=====  
=====  
=====  
=====  
=====

YEAR ENDED  
DECEMBER  
31, 2001  
REVENUES  
ADJUSTED

EBITDA ----  
-----  
-----  
-----  
-----  
-----  
-----  
-----

- 1ST QTR  
2ND QTR 3RD  
QTR 4TH QTR  
FULL YEAR  
1ST QTR 2ND  
QTR 3RD QTR  
4TH QTR  
FULL YEAR -

-----  
-----  
-----  
-----  
-----

--- Real  
Estate  
Services \$  
339 \$ 474 \$  
514 \$ 532 \$  
1,859 \$ 132  
\$ 231 \$ 287  
\$ 289 \$ 939  
Hospitality  
240 448 465  
369 1,522  
102 156 152



=====
=====
=====
=====
=====
=====
=====
=====

YEAR ENDED
DECEMBER
31, 2000
REVENUES
ADJUSTED

EBITDA ----
-----
-----
-----
-----
-----
-----
-----

- 1ST QTR
2ND QTR 3RD
QTR 4TH QTR
FULL YEAR
1ST QTR 2ND
QTR 3RD QTR
4TH QTR
FULL YEAR -

-----
-----
-----
-----
-----
-----
-----

--- Real

Estate
Services \$
289 \$ 377 \$
419 \$ 376 \$
1,461 \$ 114
\$ 193 \$ 242
\$ 203 \$ 752

Hospitality
219 231 253
215 918 89
99 112 85
385 Travel

Distribution
25 27 26 21
99 2 4 3 1
10 Vehicle

Services 50
61 66 53
230 35 45
50 39 169

Financial
Services
381 321 333
345 1,380
133 83 86

71 373 ----
-----
-----
-----
-----

-----
-----
-----
-----

Total
Reportable
Segments
964 1,017
1,097 1,010
4,088 373
424 493 399
1,689
Corporate
and Other

77 46 48 61  
232 2 (44)  
(36) (26)  
(104) -----  
-- -----  
-----  
-----  
-----  
-----  
-----  
-----  
-----  
-----

CONTINUING  
OPERATIONS  
1,041 1,063  
1,145 1,071  
4,320 375  
380 457 373

1,585  
Move.com  
Group 11 15  
15 18 59  
(26) (29)  
(20) (19)  
(94) -----  
- -----  
-----  
-----  
-----  
-----  
-----

CONTINUING  
OPERATIONS  
EXCLUDING  
MOVE.COM  
GROUP \$  
1,030 \$  
1,048 \$  
1,130 \$  
1,053 \$  
4,261 \$ 401  
\$ 409 \$ 477  
\$ 392 \$  
1,679  
=====  
=====  
=====  
=====  
=====  
=====  
=====  
=====  
=====  
=====  
=====

-----  
(A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.

(B) The sum of the quarters may not equal the year to date due to rounding.