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# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

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Form 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

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JULY 17, 2002 (JULY 17, 2002)
(DATE OF REPORT (DATE OF EARLIEST EVENT REPORTED))

CENDANT CORPORATION
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

DELAWARE 1-10308 06-0918165
(STATE OR OTHER JURISDICTION (COMMISSION FILE NO.) (I.R.S. EMPLOYER
OF INCORPORATION OR IDENTIFICATION NUMBER)
ORGANIZATION)

9 WEST 57TH STREET

NEW YORK, NY
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICE)

10019 (ZIP CODE)

(212) 413-1800 (REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

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## ITEM 5. OTHER EVENTS

### EARNINGS RELEASE

On July 17, 2002, we reported our second quarter 2002 results, which included our Consolidated Condensed Statements of Cash Flows for the six months ended June 30, 2002 and 2001 and our Consolidated Schedules of Free Cash Flows for the six and twelve months ended June 30, 2002 and 2001. We also revised third and fourth quarter 2002 projections, as well as full year 2002 projections. Our second quarter 2002 results and the revised 2002 projections are discussed in more detail in the press release attached hereto as Exhibit 99.1, which is incorporated by reference in its entirety.

Free cash flow is a measure used by management to evaluate liquidity and financial condition. Free cash flow represents cash available for the repayment of debt and other corporate purposes such as acquisitions and investments. The Company has provided the Consolidated Schedules of Free Cash Flows as it reflects the measure by which management evaluates the performance of its cash flows. Such measure of performance may not be comparable to similarly titled measures used by other companies and is not a measurement recognized under generally accepted accounting principles. Therefore, free cash flow should not be construed as a substitute for income or cash flow from operations in measuring operating results or liquidity. The Consolidated Schedules of Free Cash Flows for the six and

twelve months ended June 30, 2002 and 2001 should be read in conjunction with the Company's Consolidated Condensed Statements of Cash Flows and Consolidated Condensed Statements of Operations attached hereto, as well as the Company's Consolidated Statements of Cash Flows and Consolidated Statements of Operations included within the Company's Annual Report on Form 10-K for the year ended December 31, 2001 filed with the Securities and Exchange Commission on April 1, 2002.

ITEM 7. EXHIBITS

See Exhibit Index.

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#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CENDANT CORPORATION

BY: /s/ Tobia Ippolito

Tobia Ippolito Executive Vice President, Finance and Chief Accounting Officer

Date: July 17, 2002

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# CENDANT CORPORATION CURRENT REPORT ON FORM 8-K

## EXHIBIT INDEX

EXHIBIT

NO. DESCRIPTION

99.1 Press Release: Cendant Reports Record Results for Second Quarter 2002; Raises Full Year 2002 Projection

# CENDANT REPORTS RECORD RESULTS FOR SECOND QUARTER 2002; RAISES FULL YEAR 2002 PROJECTION

2Q 2002 Adjusted EPS (Including Income from Discontinued Operations) of \$0.40 Increased 33% Year Over Year, Exceeding the Company's Projection by \$0.04 and First Call Consensus by \$0.03

2Q 2002 Adjusted EPS from Continuing Operations of \$0.38 Increased 41% Year Over Year, Exceeding the Company's Projection by \$0.04 and First Call Consensus by \$0.02

2Q 2002 Reported EPS from Continuing Operations Was \$0.25

2Q 2002 Adjusted EBITDA Increased 44% Year Over Year to \$799 Million

2Q 2002 Revenue Increased 63% Year Over Year to \$3.8 Billion

Company Increases Projected Full Year 2002 Adjusted EPS (Including \$0.05 of Income from Discontinued Operations) to \$1.45, a 38% Increase Over 2001

NEW YORK, NY, JULY 17, 2002 - Cendant Corporation (NYSE: CD) today reported record second quarter 2002 adjusted earnings per share (including income from discontinued operations) of \$0.40. The Company raised its projection for adjusted earnings per share (including income from discontinued operations) for 2002 to \$1.45 from \$1.36, a 38% increase over the results for 2001. The increased forecast reflects better-than-expected second quarter results, continued strength in the Company's real estate related businesses and improving trends in certain of the Company's travel related businesses.

Cendant's Chairman, President and CEO, Henry R. Silverman, stated: "We are pleased to report another record-breaking quarter with results that exceeded our projections despite a challenging environment for commercial travel and corporate spending. Strength in our residential real estate and vehicle services divisions again proved the value of our diversified portfolio of fee-for-service businesses. With demographic trends for real estate expected to remain strong for years to come, travel trends expected to continue to improve, and \$2 billion per year in free cash flow, we look forward to the future with confidence."

Second quarter 2002 Adjusted EPS includes \$0.38 from continuing operations and \$0.02 of income from discontinued operations consisting of our recently sold National Car Parks business. The increased Adjusted EPS forecast of \$1.45 for full year 2002

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includes \$1.40 from continuing operations and \$0.05 of income from discontinued operations.

RECONCILIATION OF SECOND QUARTER REPORTED EPS TO ADJUSTED EPS Adjusted EPS excludes items that are of a non-recurring or unusual nature, including acquisition and integration related costs consisting primarily of the non-cash amortization of the pendings and listings intangible asset from real estate brokerage acquisitions, securities litigation costs and, in 2001, Homestore.com-related items. Adjusted EPS is a non-GAAP (generally accepted accounting principles) measure, but the Company believes that it is useful to assist investors in gaining an understanding of the trends and results of operations for the Company's core businesses. Adjusted EPS should be viewed in addition to, and not in lieu of, the Company's reported results. The following table reconciles Reported EPS from Continuing Operations to Adjusted EPS, identifying the items reflected in reported results that are considered to be of an unusual or non-recurring nature for purposes of deriving Adjusted EPS. Some numbers may not add due to rounding:

_		_	_	_	_	_	_	_	_	_	-
-	-	-	-	-	-	-	-	-	-	-	_
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	_
-	-	-	-	-		-	-	-	-	-	_
-	-	-	-	-		-	-	-	-	-	_
-	-	-	-	-		-	-	-	-	-	_
_	_	_	_	_		-	-	-		-	-

SECOND SECOND % FIRST CALL QUARTER QUARTER INCREASE CONSENSUS 2002 2001 ESTIMATE - ------------- -----Reported EPS from continuing operations \$0.25 \$0.25 --------------------- Litigation settlement and related costs 0.01 0.01 - ------------ -----Acquisition and integration related costs(1) 0.12 - - ----------------- Losses related to equity in Homestore.com - 0.02 - --------------------- -----ADJUSTED EPS CONTINUING OPERATIONS \$0.38 \$0.27 41% \$0.36 -

EPS from
discontinued
operations
(excluding
0.02 0.02
loss on
sale)
 Adjusted
 Adjusted EPS,
Adjusted EPS, including
Adjusted EPS, including
Adjusted EPS, including income from
Adjusted EPS, including income from \$0.40 \$0.30
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but excluding
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but excluding loss on
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but excluding loss on sale)
Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but excluding loss on
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Adjusted EPS, including income from \$0.40 \$0.30 33% \$0.37 discontinued operations (but excluding loss on sale)

(1) Primarily related to the integration of NRT and Trendwest, which were both acquired in the second quarter of 2002. Approximately \$0.11 per share of this charge is the non-cash amortization of the pendings and listings intangible asset from NRT and Arvida acquisitions.

## RECENT DEVELOPMENTS

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The Company had several important accomplishments in the second quarter of 2002: o Fully funded the remaining principal securities class action litigation liability using \$1.2 billion in cash.

- o Acquired NRT Incorporated, the largest residential real estate brokerage firm in the United States, for approximately \$230 million in Cendant common stock, plus the assumption and subsequent repayment of approximately \$320 million of net debt. NRT subsequently acquired Arvida Realty Services, the largest residential real estate brokerage firm in Florida, for approximately \$160 million in cash.
- O Completed the sale of our National Car Parks subsidiary for approximately (pound) 820 million (approximately \$1.2 billion) in cash. This resulted in a non-cash after tax loss on the sale of discontinued operations of \$256 million, or \$0.24 per share, substantially related to foreign currency translation losses, which were previously recorded in stockholders' equity.

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- o Completed the acquisition of Trendwest Resorts, Inc., a leading timeshare developer, for approximately \$900 million in Cendant common stock plus the assumption and subsequent repayment of approximately \$90 million of net debt.
- o Repurchased approximately \$400 million face amount of our zero coupon senior convertible contingent notes (CODES) due February 2021 and approximately \$80 million of our 7 3/4% notes due December 2003, thereby reducing total net debt to \$5.4 billion and removing approximately 13

million shares of potential future equity dilution. This resulted in an after tax extraordinary loss of approximately \$27\$ million, or \$0.02\$ per share, related to the early extinguishment of debt.

#### SECOND QUARTER 2002 SEGMENT RESULTS

The following discussion of operating results addresses segment revenue and Adjusted EBITDA, which is defined as earnings from continuing operations before non-program related interest, income taxes, non-program related depreciation and amortization, minority interest and, in 2001, equity in Homestore.com, adjusted to exclude certain items that are of a non-recurring or unusual nature and are not measured in assessing segment performance. Such discussion is the most informative presentation of how management evaluates performance and allocates resources. Revenue and Adjusted EBITDA are expressed in millions.

#### REAL ESTATE SERVICES

(Consisting of the Company's real estate brokerage brands, NRT, mortgage and relocation services.)

 $\ensuremath{\text{N/M}} = \text{not}$  meaningful, as periods are not comparable due to acquisitions of businesses

Revenues and Adjusted EBITDA increased primarily due to the acquisition of NRT Incorporated in April 2002 and increased franchise fees from our Century 21, Coldwell Banker and ERA franchise brands. Partially offsetting revenue and Adjusted EBITDA increases within the real estate services segment was a reduction of fees from relocation activities and increased non-cash amortization and impairment of mortgage servicing rights due to refinancing activity.

## HOSPITALITY

\_\_\_\_\_

(Consisting of the Company's nine lodging brands, timeshare exchange and interval sales and vacation rental.)

2002 2001 % CHANGE \_\_\_\_\_ \_\_\_\_\_ REVENUES \$565 \$448 26% - -\_\_\_\_\_ -----ADJUSTED EBITDA \$173 \$156 11% - ------\_\_\_\_\_

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Revenues and Adjusted EBITDA increased primarily due to the acquisitions of Trendwest in May 2002 and Equivest in February 2002. Results in our lodging franchise operations continue to be suppressed due to the impact on travel from the

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September 11th terrorist attacks and the economic recession. However, travel volumes and related occupancy levels in our franchised lodging brands continued to improve during the second quarter of 2002.

#### TRAVEL DISTRIBUTION

(Consisting of electronic global distribution services for the travel industry and travel agency services.)

2002

REVENUES

\$438

\$26 N/M

f the acquisitions of ober 2001. While the sion caused a and, accordingly, cy businesses, travel 2002.

VEHICLE SERVICES (Consisting of car rental, vehicle management services and fuel card services.)

2002 2001 % CHANGE - ---------\_\_\_\_\_ ---------------\_\_\_\_ REVENUES \$1,030 \$1,028 -------------------------

\_\_\_\_\_ EBITDA \$ 123 \$ 112 10% \_\_\_\_\_

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EBITDA increased year over year because stronger than expected results at the Avis car rental business allowed us to overcome a difficult comparison to second quarter 2001, which preceded the economic recession and the September 11th terrorist attacks. Car rental results improved significantly during the second quarter, reflecting increases in pricing and market share. Absent any further shocks to the travel industry, we expect car rental volume and pricing to continue to improve.

#### FINANCIAL SERVICES

(Consisting of individual membership products, insurance-related services, financial services enhancement products and tax preparation services.)

2002 2001 % CHANGE

-----

REVENUES

\$311 \$332

(6%) ------

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EBITDA

\$ 88 \$ 70 26%

\_\_\_\_\_

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\_\_\_\_\_

Revenue declined while EBITDA increased primarily due to the outsourcing of the individual membership business to Trilegiant. As expected, the base of renewal members existing prior to the Trilegiant transaction continued to decline, resulting in lower revenues to Cendant, while the reduction of new member marketing and operating costs, now borne by Trilegiant, resulted in higher margins.

#### BALANCE SHEET AND OTHER ITEMS

o As of June 30, 2002, the Company had approximately \$500 million of cash and cash equivalents and \$5.8 billion of debt and preferred minority interest. In

- addition, the Company has \$863 million of mandatorily convertible Upper DECS securities outstanding.
- o As of June 30, 2002, the net debt to total capital ratio was 35%. The ratio of Adjusted EBITDA to net non-program related interest expense was 13 to 1 for second quarter 2002.
- o As of June 30, 2002, the Company had undrawn credit facilities of \$2.6 billion (not including undrawn credit facilities of \$1.6 billion related to our PHH subsidiary).
- o Weighted average common shares outstanding, including dilutive securities, were 1.05 billion for second quarter 2002 compared with 905 million for second quarter 2001. The increase was primarily from the issuance of common shares in connection with the acquisitions of Galileo, Trendwest and NRT.

#### 2002 QUARTERLY OUTLOOK

The Company projects Adjusted EPS from continuing operations of \$0.42 for the third quarter of 2002 compared with \$0.29 for 2001; \$0.29 for the fourth quarter of 2002 compared with \$0.21 for 2001; and \$1.40 for full year 2002 compared with \$0.96 for 2001. Adjusted EPS excludes results from discontinued operations (National Car Parks) totaling \$0.05 in 2002 and \$0.09 in 2001. The Company announced the following financial projections for the remainder of 2002 (in millions):

THIRD
QUARTER
FOURTH
QUARTER
FULL YEAR
2002 2002
2002
Adjusted
Adjusted EBITDA \$890
Adjusted EBITDA \$890 - 905 \$685
Adjusted EBITDA \$890 - 905 \$685 - 700
Adjusted EBITDA \$890 - 905 \$685 - 700
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 -
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
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Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065  Percentage increase, year over year 58% - 60% 25% - 28% 46% - 48%
Adjusted EBITDA \$890 - 905 \$685 - 700 \$3,035 - 3,065

Depreciation and amortization \$120 - 125 \$120 - 125 \$455 - 465 \_ \_\_\_\_\_ -----\_\_\_\_\_ \_\_\_\_\_\_\_ ----------Interest expense, net \$70 -75 \$75 - 80 \$270 - 280 - ----------\_\_\_\_\_ \_\_\_\_\_ -----Minority interest \$7 \$7 \$22 - --\_\_\_\_\_ -------------------------Diluted weighted average shares 1,060 -1,080 1,070 - 1,090 1,050 -1,060 outstanding - -----\_\_\_\_\_\_\_ \_\_\_\_\_ \_\_\_\_\_ Adjusted EPS from continuing operations \$0.42 \$0.29 \$1.40 - ------------------

EPS from discontinued - - \$0.05 operations \_\_\_\_\_ \_\_\_\_\_ Adiusted EPS, including income from \$0.42 \$0.29 \$1.45 discontinued operations (but excluding loss on sale) - ------------

Adjusted

- o Depreciation and amortization and interest expense exclude program-related amounts. Depreciation and amortization also excludes the amortization of the pendings and listings intangible asset.
- o Projected third quarter Adjusted EBITDA is slightly higher than previously forecasted despite the reduction in Adjusted EBITDA due to the sale of National Car Parks.
- o The 2002 tax rate is expected to be approximately 35%, reflecting the divestiture of National Car Parks.

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- o The CODES convertible debt securities are assumed not to be convertible during 2002.
- o  $\,$  Adjusted EBITDA excludes acquisition and integration related costs and securities litigation costs.

# INVESTOR CONFERENCE CALL

Cendant will host a conference call to discuss the second quarter results on Thursday, July 18, 2002, at 11:00 a.m. (EDT). Investors may access the call live at www.cendant.com or by dialing 913-981-4900. A web replay will be available at www.cendant.com following the call. A telephone replay will be available from 2:00 p.m. (EDT) on July 18, 2002 until 8:00 p.m. (EDT) on July 25, 2002 at 719-457-0820, access code: 426266.

Cendant Corporation is primarily a provider of travel and residential real estate services. With approximately 70,000 employees, New York City-based Cendant provides these services to businesses and consumers in over 100 countries.

More information about Cendant, its companies, brands and current SEC filings may be obtained by visiting the Company's Web site at WWW.CENDANT.COM or by calling 877-4-INFOCD (877-446-3623).

STATEMENTS ABOUT FUTURE RESULTS MADE IN THIS RELEASE AND THE STATEMENTS ATTACHED HERETO CONSTITUTE FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995. THESE STATEMENTS ARE BASED ON CURRENT EXPECTATIONS AND THE CURRENT ECONOMIC ENVIRONMENT. THE COMPANY CAUTIONS THAT THESE STATEMENTS ARE NOT GUARANTEES OF FUTURE PERFORMANCE. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE EXPRESSED OR IMPLIED IN THE FORWARD-LOOKING STATEMENTS. IMPORTANT ASSUMPTIONS AND OTHER IMPORTANT FACTORS THAT COULD CAUSE

ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN THE FORWARD-LOOKING STATEMENTS ARE SPECIFIED IN CENDANT'S FORM 10-Q FOR THE QUARTER ENDED MARCH 31, 2002.

SUCH FORWARD-LOOKING STATEMENTS INCLUDE PROJECTIONS. SUCH PROJECTIONS WERE NOT PREPARED IN ACCORDANCE WITH PUBLISHED GUIDELINES OF THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS OR THE SEC REGARDING PROJECTIONS AND FORECASTS, NOR HAVE SUCH PROJECTIONS BEEN AUDITED, EXAMINED OR OTHERWISE REVIEWED BY INDEPENDENT AUDITORS OF CENDANT OR ITS AFFILIATES. IN ADDITION, SUCH PROJECTIONS ARE BASED UPON MANY ESTIMATES AND ARE INHERENTLY SUBJECT TO SIGNIFICANT ECONOMIC AND COMPETITIVE UNCERTAINTIES AND CONTINGENCIES, MANY OF WHICH ARE BEYOND THE CONTROL OF MANAGEMENT OF CENDANT AND ITS AFFILIATES. ACCORDINGLY, ACTUAL RESULTS MAY BE MATERIALLY HIGHER OR LOWER THAN THOSE PROJECTED. THE INCLUSION OF SUCH PROJECTIONS HEREIN SHOULD NOT BE REGARDED AS A REPRESENTATION BY CENDANT OR ITS AFFILIATES THAT THE PROJECTIONS WILL PROVE TO BE CORRECT.

MEDIA CONTACT: Elliot Bloom 212-413-1832 INVESTOR CONTACTS: Sam Levenson 212-413-1834

Henry A. Diamond 212-413-1920

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# # #

Tables Follow

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TABLE 1

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS
(IN MILLIONS, EXCEPT PER SHARE DATA)

MONTHS ENDED JUNE 30, JUNE 30, -----\_\_\_\_\_\_\_\_ --------- 2002 2001 2002 2001 ----------REVENUES Service fees and membershiprelated, net \$ 2,798 \$ 1,348 \$ 4,501 \$ 2,414 Vehiclerelated 981 965 1,871 1,296 Other 5 6 28 20 ------ ----- --\_\_\_\_\_ Net revenues 3,784 2,319 6,400 3,730 ------- --------- EXPENSES Operating 1,831 685

2,695 1,069

THREE MONTHS ENDED SIX

```
Vehicle
depreciation,
lease charges
and interest,
 net 510 542
  1,009 721
Marketing and
 reservation
 358 322 679
 571 General
    and
administrative
 286 214 556
  395 Non-
   program
   related
depreciation
    and
amortization
 111 116 216
  209 Other
  charges:
 Acquisition
    and
 integration
related costs
  (a) 207 --
    207 8
 Litigation
 settlement
 and related
costs, net 8
   9 19 19
Restructuring
  and other
   unusual
charges -- --
 -- 185 Non-
   program
   related
interest, net
60 61 126 123
-----
 ---- Total
  expenses
 3,371 1,949
5,507 3,300 -
-----
- -----
---- Net gain
    on
dispositions
of businesses
-- -- 435
-----
---- INCOME
BEFORE INCOME
   TAXES,
  MINORITY
INTEREST AND
 EQUITY IN
HOMESTORE.COM
413 370 893
865 Provision
 for income
taxes 141 127
   304 330
  Minority
interest, net
of tax 6 5 8
  18 Losses
 related to
 equity in
Homestore.com,
net of tax --
18 -- 36 ----
--- ----- -
-----
- INCOME FROM
```

```
CONTINUING
 OPERATIONS
 266 220 581
 481 Income
    from
discontinued
operations,
net of tax(b)
 24 22 51 38
   Loss on
 disposal of
discontinued
 operations,
 net of tax
(b) (256) --
(256) -- ----
--- ----- -
  - INCOME
   BEFORE
EXTRAORDINARY
 LOSSES AND
 CUMULATIVE
 EFFECT OF
 ACCOUNTING
 CHANGES 34
 242 376 519
Extraordinary
 losses, net
of tax (27) -
- (27) -- ---
_____
  -- INCOME
  BEFORE
 CUMULATIVE
 EFFECT OF 7
 242 349 519
 ACCOUNTING
  CHANGES
 Cumulative
 effect of
 accounting
changes, net
of tax -- --
-- (38) -----
_____
NET INCOME $
7 $ 242 $ 349
$ 481 =====
  ======
   _____
 ===== CD
COMMON STOCK
 INCOME PER
 SHARE BASIC
 Income from
 continuing
operations $
0.26 $ 0.26 $
 0.58 $ 0.56
 Net income
 0.01 0.29
  0.35 0.57
  DILUTED
 Income from
 continuing
operations $
0.25 $ 0.25 $
 0.56 $ 0.54
 Net income
  0.01 0.27
  0.34 0.54
  WEIGHTED
  AVERAGE
SHARES Basic
  1,023 851
  1,001 820
Diluted 1,053
905 1,036 868
```

- -----

- (a) Includes \$185 million of non-cash amortization of pendings and listings related to the acquisition of NRT Incorporated and Arvida Realty Services.
- (b) Includes \$245 million of non-cash currency translation adjustment, which was previously reflected within stockholders' equity.

TABLE 2

# CENDANT CORPORATION AND SUBSIDIARIES REVENUES AND ADJUSTED EBITDA BY SEGMENT (A) (DOLLARS IN MILLIONS)

THREE MONTHS ENDED JUNE 30, ---------REVENUES ADJUSTED EBITDA ---------- 2002 2001 % CHANGE 2002 2001 % CHANGE ----\_\_\_\_\_ Real Estate Services \$ 1,440 \$ 474 \* \$ 323(C) \$ 231 \* Hospitality 565 448 26% 173 156 11% Travel Distribution 438 26 \* 130 3 \* Vehicle Services 1,030 1,028 -- 123 112 10% Financial Services 311 332 (6%) 88 70 26% -------------- Total Reportable Segments 3,784 2,308 837 572 Corporate and Other (B) -- 11 \* (38) (D) (16)(F) \* ----------

CONTINUING
OPERATIONS
\$ 3,784 \$
2,319 63% \$
799 \$ 556

```
44% =====
  ======
  ======
SIX MONTHS
ENDED JUNE
30, ----
  -----
 REVENUES
 ADJUSTED
EBITDA ----
_____
-----
- 2002 2001
 % CHANGE
2002 2001 %
CHANGE ----
--- -----
-----
Real Estate
Services $
1,850 $ 813
* $ 505(C)
$ 363(G) *
Hospitality
969 687 41%
285 258 10%
  Travel
Distribution
 882 50 *
  276 6 *
  Vehicle
 Services
1,963 1,407
  40% 193
 181(H) 7%
 Financial
 Services
730 722 1%
252 201 25%
-----
  Total
Reportable
 Segments
6,394 3,679
1,511 1,009
 Corporate
 and Other
 (B) 6 51 *
  (50)(E)
(35)(I) * -
-----
--- -----
CONTINUING
OPERATIONS
6,400 3,730
 72% 1,461
  974 50%
  Less:
 Move.com
Group -- 10
* -- (9) *
----
CONTINUING
OPERATIONS
 EXCLUDING
 MOVE.COM
  GROUP $
  6,400 $
```

3,720 72% \$
1,461 \$ 983
49% ---------

- -----

- \* Not meaningful, as periods are not comparable due to acquisitions or dispositions of businesses.
- (A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.
- (B) Principally reflects unallocated corporate overhead and in 2001 includes Move.com Group operating results.
- (C) Excludes a charge of \$8 million related to the acquisition and integration of NRT Incorporated and Arvida Realty Services.
- (D) Excludes \$8 million of litigation settlement and related costs and \$5 million of acquisition and integration related costs.
- (E) Excludes \$19 million of litigation settlement and related costs and \$5 million of acquisition and integration related costs.
- (F) Excludes \$9 million of litigation settlement and related costs.
- (G) Excludes a charge of \$95 million related to the funding of an irrevocable contribution to an independent technology trust responsible for providing technology initiatives for the benefit of certain of the Company's current and future real estate franchisees.
- (H) Excludes a charge of \$4 million related to the acquisition and integration of Avis Group Holdings, Inc. ("AVIS").
- (I) Excludes (i) a net gain of \$435 million primarily related to the sale of the Company's real estate Internet portal, move.com, and (ii) a credit of \$14 million to reflect an adjustment to the settlement charge recorded in the fourth quarter of 1998 primarily for the PRIDES class action litigation. Such amounts were partially offset by charges of (i) \$85 million incurred in connection with the creation of TripNetwork, Inc. (formerly Travel Portal, Inc.), (ii) \$33 million of litigation settlement and related costs, (iii) \$7 million related to a contribution to the Cendant Charitable Foundation and (iv) \$4 million related to the acquisition and integration of Avis.

TABLE 3

CENDANT CORPORATION AND SUBSIDIARIES ADJUSTED EPS BY QUARTER

YEAR ENDED DECEMBER 31, 2002 --\_\_\_\_\_ HISTORICAL PROJECTED -\_\_\_\_\_ ------ 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR ------Continuing Operations \$ 0.32 \$ 0.38 \$ 0.42

\$ 0.29 \$
1.40
Discontinued
Operations

0.03 0.02 -- -- 0.05 ------------- -----TOTAL \* \$ 0.34 \$ 0.40 \$ 0.42 \$ 0.29 \$ 1.45 ======= ======= ======= YEAR ENDED DECEMBER 31, 2001 ----------- 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR ---------- -----------Continuing Operations \$ 0.19 \$ 0.27 \$ 0.29 \$ 0.21 \$ 0.96 Discontinued Operations 0.02 0.02 0.02 0.02 0.09 ------------------- TOTAL \* \$ 0.21 \$ 0.30 \$ 0.32 \$ 0.23 \$ 1.05

\* May not add due to rounding.

TABLE 4

CENDANT CORPORATION AND AFFILIATES SEGMENT REVENUE DRIVER ANALYSIS (REVENUE DOLLARS IN THOUSANDS)

JUNE 30, ----------2002 2001 % CHANGE -\_\_\_\_\_ -- ---- REAL ESTATE SERVICES SEGMENT REAL ESTATE FRANCHISE Closed Sides - Domestic 565,130 512,507 10% Average Price \$ 194,918 \$ 176,200 11% Royalty and Marketing Revenue \$ 183,334 \$ 150,777 22% Total Revenue \$

THREE MONTHS ENDED

```
191,729 $ 170,019
  13% REAL ESTATE
 BROKERAGE Revenue
 from Real Estate $
    909,051 (B)
  Transactions (A)
  Other Revenue $
  6,073 (B) Total
 Revenue $ 915,124
   (B) RELOCATION
   Service Based
Revenue (Referrals,
Outsourcing, etc.) $
  69,405 $ 77,541
 (10%) Asset Based
 Revenue (Corporate
and Government Home
 Sale Closings and
Financial Income) $
  37,367 $ 48,735
(23%) Total Revenue
$ 106,772 $ 126,276
   (15%) MORTGAGE
  Production Loans
 Sold (millions) $
8,125 $ 9,920 (18%)
Production Revenue $
 186,169 $ 168,526
    10% Average
   Servicing Loan
Portfolio (millions)
 $ 103,408 $ 86,573
 19% Net Servicing
   Revenue (C) $
  (15,048) $ 60 *
  Total Revenue $
171,254 $ 168,890 1%
HOSPITALITY SEGMENT
LODGING RevPar ($) $
 27.55 $ 29.96 (8%)
  Weighted Average
  Rooms Available
 518,150 513,773 1%
 Royalty, Marketing
  and Reservation
Revenue $ 101,005 $
 105,195 (4%) Total
Revenue $ 116,373 $
  126,970 (8%) RCI
      Average
   Subscriptions
2,709,156 2,695,442
     1% Average
 Subscription Fee $
 55.59 $ 55.98 (1%)
Subscription Revenue
$ 37,650 $ 37,720 --
Timeshare Exchanges
437,348 445,022 (2%)
Average Exchange Fee
$ 143.06 $ 132.47 8%
Exchange Fee Revenue
$ 62,568 $ 58,950 6%
  Other Revenue $
33,160 $ 33,596 (1%)
  Total Revenue $
133,378 $ 130,266 2%
 FAIRFIELD RESORTS
Average Revenue per
    Transaction
(excluding Equivest)
$ 12,169 $ 12,021 1%
  Total Revenue $
 210,518 $ 183,821
   15% TRENDWEST
  RESORTS Average
    Revenue per
    Transaction
(excluding upgrades)
$ 9,202 $ 9,312 (1%)
  Total Revenue $
```

93,520 (B) TRAVEL DISTRIBUTION SEGMENT GALILEO Domestic Booking Volume (000's) Air 21,857 27,661 (21%) Non-air 4,521 5,275 (14%) International Booking Volume (000's) Air 49,017 53,016 (8%) Non-air 1,328 1,446 (8%) Worldwide Booking Volume (000's) Air 70,874 80,677 (12%) Non-air 5,849 6,721 (13%) Total Galileo Revenue \$ 404,426 (B) VEHICLE SERVICES SEGMENT CAR RENTAL Rental Days (000's) 15,201 15,256 --Time and Mileage Revenue per Day \$ 40.35 \$ 38.87 4% Average Length of Rental Days 3.63 3.57 2% Total Revenue \$ 654,578 \$ 636,181 3% VEHICLE MANAGEMENT AND FUEL CARD SERVICES Average Fleet (Leased) 318,337 315,771 1% Average Number of Cards (000's) 3,862 3,616 7% Service Based Revenue \$ 48,175 \$ 45,791 5% Asset Based Revenue \$ 327,252 \$ 345,600 (5%) Total Revenue \$ 375,427 \$ 391,391 (4%) FINANCIAL SERVICES SEGMENT Insurance/Wholesalerelated Revenue \$ 139,997 \$ 146,238 (4%) Other Revenue \$ 170,795 \$ 185,776 (8%) Total Revenue \$ 310,792 \$ 332,014 (6%) TRILEGIANT Gross New Member Joins 2,856,925 2,754,614 4% Blended Cancellation Rate (D) 11.9% 10.1% (18%) Blended Average Membership Fee (E) \$ 7.21 \$ 6.93 4%

\* Not meaningful.

<sup>(</sup>A) Revenue is net of royalties paid to Real Estate Franchise.

<sup>(</sup>B) The operations of these businesses were acquired in, or subsequent to, the second quarter of 2001. Accordingly, second quarter 2001 revenues are not comparable to the current period amounts.

<sup>(</sup>C) Gross recurring service fees were \$103 million and \$85 million for 2002 and 2001, respectively. Net servicing revenues reflect non-cash amortization of mortgage servicing rights of \$116 million and \$88 million for 2002 and 2001, respectively. The increased amortization in 2002 primarily reflects a revaluation of the portfolio due to the continued high level of refinancing activity. Net servicing revenues also include interest expense of \$13 million and \$7 million for 2002 and 2001, respectively.

<sup>(</sup>D) Represents the blended cancellation rate across the entire active member base, which includes new and renewal members.

(E) Represents the blended average quarterly membership rate across the entire active member base, which includes new and renewal retail members and also wholesale members.

TABLE 5

# CENDANT CORPORATION AND SUBSIDIARIES CONSOLIDATED CONDENSED BALANCE SHEETS (IN BILLIONS)

JUNE 30, 2002 DECEMBER 31, 2001 ----------ASSETS Current assets: Cash and cash equivalents \$ 0.5 \$ 1.9 Stockholder litigation settlement trust -- 1.4 Assets of discontinued operations -- 1.3 Other current assets 3.1 3.1 -----Total current assets 3.6 7.7 Property and equipment, net 1.6 1.4 Goodwill, net 10.1 7.4 Other noncurrent assets 4.6 5.1 -----Total assets exclusive of assets under programs 19.9 21.6 Assets under management and mortgage programs 12.2 11.9 -------- TOTAL ASSETS \$ 32.1 \$ 33.5 ====== ====== LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: Current portion of long-term

debt \$ -- \$
 0.4
Stockholder
litigation
settlement - 2.9

Liabilities of discontinued operations -- 0.2 Other current liabilities 4.4 4.3 ----Total current liabilities 4.4 7.8 Long-term debt, excluding Upper DECS 5.4 5.7 Upper DECS 0.9 0.9 Other noncurrent liabilities 0.9 0.7 ------- -----Total liabilities exclusive of liabilities under programs 11.6 15.1 Liabilities under management and mortgage programs 11.1 10.9 Mandatorily redeemable preferred interest in a subsidiary 0.4 0.4 Total stockholders' equity 9.0 7.1 -----TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY \$ 32.1 \$ 33.5 \_\_\_\_\_ \_\_\_\_\_

TABLE 6

CENDANT CORPORATION AND SUBSIDIARIES

SCHEDULE OF CORPORATE DEBT AND NET STOCKHOLDER LITIGATION SETTLEMENT
OBLIGATION (A)
(IN MILLIONS)

MATURITY
DATE JUNE
30, 2002
DECEMBER
31, 2001 -

DEBT: December

2003 7 3/4% notes \$ 1,071 \$ 1,150 August 2006 6 7/8% notes 850 850 May 2009 11% senior subordinated notes 571 584 November 2011 (B) 3 7/8% convertible senior debentures 1,200 1,200 February 2021 (C) Zero coupon senior convertible contingent notes 678 920 May 2021 (D) Zero coupon convertible debentures 1,000 1,000 3% convertible subordinated notes - 390 Other 96 38 ----------Total corporate debt, excluding Upper DECS 5,466 6,132 -----NET STOCKHOLDER LITIGATION SETTLEMENT OBLIGATION: Stockholder litigation settlement obligation - 2,850 Less: Payments made to the stockholder litigation settlement trust -1,410 -------- - 1,440 \_\_\_\_\_ -----TOTAL CORPORATE DEBT AND NET STOCKHOLDER LITIGATION SETTLEMENT OBLIGATION \$ 5,466 \$ 7,572

-----

- -----

- (A) Amounts presented herein exclude liabilities under management and mortgage programs and the Company's mandatorily convertible Upper DECS securities.
- (B) Each \$1,000 principal amount is convertible into 41.58 shares of CD common stock during 2002 if the average price of CD common stock exceeds \$28.86 during the stipulated measurement periods. The average price of CDcommon stock at which the debentures are convertible decreases annually by a stipulated percentage. Redeemable by the Company after November 27, 2004. Holders may require the Company to repurchase the notes on November 27, 2004 and 2008.
- (C) Each \$1,000 principal amount is convertible into 33.4 shares of CD common stock during Q4 of 2002 if the average price of CD common stock exceeds \$20.93 during the stipulated measurement period. The average price of CD common stock at which the notes are convertible increases on a quarterly basis by a stipulated percentage. Redeemable by the Company after February 13, 2004. Holders may require the Company to repurchase the notes on February 13, 2004, 2009 and 2014. Issued at a discount resulting in a yield-to-maturity of 2.5%.
- (D) Each \$1,000 principal amount is convertible into 39.08 shares of CD common stock if the average price of CD common stock exceeds \$28.15 during the stipulated measurement periods. Redeemable by the Company after May 4, 2004. Holders may require the Company to repurchase the notes on May 4, 2003, 2004, 2006, 2008, 2011 and 2016. Amended to provide for cash interest payments of 3% per annum beginning May 5, 2002 and continuing through May 4, 2003 payable on a semi-annual basis.

TABLE 7

CENDANT CORPORATION AND SUBSIDIARIES

CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS

(IN MILLIONS)

SIX MONTHS ENDED JUNE 30, ------- 2002 2001 ------ -----OPERATING ACTIVITIES Net cash provided by (used in) operating activities exclusive of management and mortgage programs \$(2,257) (A) \$ 432 Net cash provided by operating activities of management and mortgage programs 1,529 750 --------- NET CASH PROVIDED BY (USED IN)

OPERATING ACTIVITIES (728) 1,182

```
INVESTING
ACTIVITIES
 Property
   and
 equipment
 additions
(139) (146)
Net assets
 acquired
  (net of
   cash
 acquired)
   and
acquisition-
  related
 payments
   (623)
  (1,727)
 Proceeds
   from
 (payments
    to)
stockholder
litigation
settlement
trust 1,410
 (500) Net
 proceeds
   from
dispositions
    of
businesses
 1,200 --
Other, net
(21) (35) -
-----
  --- Net
   cash
provided by
 (used in)
 investing
activities
 exclusive
    of
management
   and
 mortgage
 programs
   1,827
(2,408) ---
----
MANAGEMENT
   AND
 MORTGAGE
 PROGRAMS:
Investment
in vehicles
  (7,577)
  (4,673)
 Payments
received on
investment
in vehicles
6,397 3,608
Origination
    of
 timeshare
receivables
(498) (155)
 Principal
collection
    of
 timeshare
receivables
  414 162
  Equity
advances on
homes under
management
  (2,909)
```

```
(3,026)
 Repayment
on advances
 on homes
  under
management
2,974 3,017
Additions
to mortgage
servicing
rights and
 related
hedges, net
(377) (335)
 Proceeds
from sales
of mortgage
 servicing
rights 9 26
-----
  (1,567)
(1,376) ---
----
- NET CASH
PROVIDED BY
 (USED IN)
 INVESTING
ACTIVITIES
260 (3,784)
-----
FINANCING
ACTIVITIES
 Proceeds
   from
borrowings
  3 2,697
 Principal
payments on
borrowings
  (1, 126)
   (845)
 Issuances
 of common
 stock 106
    750
Repurchases
 of common
stock (137)
(28) Other,
 net (24)
(55) -----
 Net cash
provided by
 (used in)
 financing
 exclusive
    of
management
   and
 mortgage
 programs
  (1,178)
2,519 ----
MANAGEMENT
   AND
 MORTGAGE
 PROGRAMS:
 Proceeds
   from
borrowings
7,355 8,138
Principal
payments on
borrowings
  (7, 187)
(7,165) Net
change in
```

short-term borrowings (36) 62 ---- 132 1,035 --------- NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES (1,046)3,554 ------ -----Effect of changes in exchange rates on cash and cash equivalents (16) (3) Cash provided by discontinued operations 74 77 ----Net increase (decrease) in cash and cash equivalents (1,456)1,026 Cash and cash equivalents, beginning of period 1,942 856 --------- CASH AND CASH EQUIVALENTS, END OF PERIOD \$ 486 \$ 1,882 ====== ======

(A) Includes the application of the prior payments to the stockholder litigation settlement trust of \$1.41 billion, the first quarter 2002 payment of \$250 million and the funding of the remaining settlement liability balance, including interest, of \$1.19 billion on May 28, 2002.

TABLE 8

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED SCHEDULES OF FREE CASH FLOWS
(IN MILLIONS)

SIX MONTHS
ENDED JUNE
30, ---------- 2002
2001 %
CHANGE ---Adjusted
EBITDA (\*) \$
1,461 \$ 983

49% Interest

```
expense,
  including
  minority
interest (A)
 (132) (141)
    Tax
 payments,
   net of
refunds (66)
(19) -----
---- CASH
 FLOW 1,263
   823 53%
  Working
   capital
 (343) (253)
   Capital
expenditures
 (139) (146)
-----
--- ADJUSTED
 CASH FLOW
 781 424 84%
    NON
  RECURRING
   ITEMS:
Restructuring
  and other
  unusual
  payments
  (45) (9)
  Impact of
  September
    11th
  terrorist
 attacks on
  working
capital (48)
-- ----- -
 ----- FREE
 CASH FLOW
 (B) 688 415
  66% NON-
 OPERATING
 ACTIVITIES:
 Investments
(C) 19 (161)
Acquisitions,
net of cash
  acquired
    (623)
   (1,727)
 Funding of
 stockholder
 litigation
 settlement
   (1,440)
  (500) Net
  proceeds
    from
dispositions
    of
 businesses
  1,200 --
 Other (D)
(216) 71 ---
----
   (1,060)
(2,317) ----
 FINANCING
ACTIVITIES:
Net proceeds
    from
 (repayments
    on)
 borrowings
 (E) (1,147)
 1,794 Net
 issuances
(repurchases)
```

securities and other (31) 725 -------(1,178)2,519 -----NET CHANGE IN CASH BEFORE MANAGEMENT AND MORTGAGE PROGRAMS (1,550) 617 MANAGEMENT AND MORTGAGE PROGRAMS: Net investment in vehicles (311) (500) Net mortgage originations and sales 476 64 Net mortgage servicing rights (184) (188) Net timeshare receivables (84) 7 Net relocation receivables 65 (9) Net financing for assets under management and mortgage programs 132 1,035 -----Net change in cash from management and mortgage programs (F) 94 409 ------ -----NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS \$(1,456) \$ 1,026 ======

of equity

(\*) Represents Adjusted EBITDA excluding Move.com Group operating losses (see Table 2 for items excluded from Adjusted EBITDA).

- (A) Excludes non-cash accretion recorded on the Company's zero-coupon senior convertible notes and includes the before tax amounts of minority interest.
- (B) The reconciliation of Free Cash Flow to Net Cash Provided by Operating Activities Exclusive of Management and Mortgage Programs is as follows:

SIX MONTHS
ENDED JUNE
30, ----- 2002
2001 ---FREE CASH

FLOW \$ 688 \$ 415 Reconciling items: Capital expenditures 139 146 Funding of stockholder litigation settlement liability (2,850) --Restricted cash used in insurance operations (37) (33) Unusual charges, interest on litigation settlement liability and other (197) (96)NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES EXCLUSIVE -MANAGEMENT

MANAGEMENT
AND
MORTGAGE
PROGRAMS
\$(2,257) \$
432 =======

- (C) The activity for the six months ended June 30, 2002 primarily relates to cash received on the sale of marketable securities. The activity for the six months ended June 30, 2001 includes cash payments associated with (i) the contribution to the technology trust (\$95 million), (ii) the creation of Trip Network, Inc. (\$45 million) and (iii) other payments, primarily related to preferred stock investments.
- (D) The activity for the six months ended June 30, 2002 primarily relates to cash payments associated with (i) interest on the stockholder litigation settlement, (ii) the insurance operations of subsidiaries and (iii) the repurchase of loans in foreclosure.
- (E) Represents debt borrowings, net of debt repayments and financing costs.
- (F) For the six months ended June 30, 2002, the net change in cash from management and mortgage programs represents (i) \$1,529 million of net cash provided by operating activities, (ii) \$1,567 million of net cash used in investing activities and (iii) \$132 million of net cash provided by financing activities, as detailed on Table 7. For the six months ended June 30, 2001, the net change in cash from management and mortgage programs represents (i) \$750 million of net cash provided by operating activities, (ii) \$1,376 million of net cash used in investing activities and (iii) \$1,035 million of net cash provided by financing activities, as detailed on Table 7.

TABLE 9

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED SCHEDULES OF FREE CASH FLOWS
(IN MILLIONS)

TWELVE
MONTHS ENDED
JUNE 30, ---

2002 2001 % CHANGE ------ ----- -Adjusted EBITDA (\*) \$ 2,574(A) \$ 1,853(B) 39% Interest expense, including minority interest (C) (259) (317) Tax payments, net of refunds (83) (30) ---------- CASH FLOW 2,232 1,506 48% Working capital (54) (103)Capital expenditures (323) (245) -------- ADJUSTED CASH FLOW 1,855 1,158 60% NON RECURRING ITEMS: Restructuring and other unusual payments (168) (35) -\_\_\_\_\_ -- FREE CASH FLOW 1,687 1,123 -----NON-OPERATING ACTIVITIES: Investments (D) (246) (316)Acquisitions, net of cash acquired (1,655) (1,822)Funding of stockholder litigation settlement (2,000) (850) Net proceeds from dispositions of businesses 1,309 --Other (E) (260) (75) -**--** (2,852) (3,063) ------- -----FINANCING ACTIVITIES: Net proceeds from borrowings

(F) 297 1,676 Net issuances (repurchases) of equity securities and other (129) 711 --**-** 168 2,387 -------- NET CHANGE IN CASH BEFORE MANAGEMENT AND MORTGAGE PROGRAMS (997) 447 MANAGEMENT AND MORTGAGE PROGRAMS: Net investment in vehicles 17 (500) Net mortgage originations and sales 92 578 Net mortgage servicing rights (442) (478) Net contract receivables (49) 7 Net relocation receivables 108 (60) Net financing for assets under management and mortgage programs (125) 707 --- Net change in cash from management and mortgage programs (399) 254 -------- NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS \$(1,396) \$ 701 ===== ======

(\*) Represents Adjusted EBITDA excluding Move.com Group operating losses.

<sup>(</sup>A) Excludes (i) a \$441 million non-cash charge primarily related to the impairment of the Company's investment in Homestore.com, Inc., (ii) a \$193 million charge (\$51 million of which was non-cash) primarily in connection with restructuring and other initiatives undertaken as a result of the September 11th terrorist attacks, (iii) a \$104 million charge (\$33 million of which is non-cash) primarily related to the acquisition and integration of Galileo and Cheap Tickets (iv) a \$94 million non-cash charge related to the impairment of the Company's mortgage servicing rights portfolio, (v) \$77 million (\$48 million of which is non-cash) of litigation settlement and related costs and (vi) \$19 million of other non-cash charges. The cash payments are included in "Restructuring and other unusual payments" and "Investments" (see Note (D) below).

- (B) Excludes (i) a net gain of \$402 million related to the dispositions of businesses, (ii) the recognition of \$35 million of the Company's deferred gain from the 1999 sale of its fleet businesses and (iii) a non-cash credit of \$14 million related to the 1998 PRIDES class action litigation settlement. Such amounts were partially offset by charges of (i) \$95 million related to the funding of an irrevocable contribution to an independent technology trust, (ii) \$85 million incurred in connection with the creation of Trip Network, Inc., (iii) \$69 million of litigation settlement and related costs and (iv) \$18 million (\$10 million of which was non-cash) related to other. The cash payments are included in "Restructuring and other unusual payments" and "Investments" (see Note (D) below).
- (C) Excludes non-cash accretion recorded on the Company's zero-coupon senior convertible notes and includes the before tax amounts of minority interest.
- (D) The activity for the twelve months ended June 30, 2002 includes cash payments associated with an investment in NRT Incorporated (\$99 million) and other payments primarily related to the funding of a marketing advance to Trilegiant Corporation. The activity for the twelve months ended June 30, 2001 includes cash payments associated with (i) the contribution to the technology trust described in Note (B) above (\$95 million), (ii) an investment in NRT Incorporated (\$50 million), (iii) the creation of Trip Network, Inc. (\$45 million), (iv) investments in marketable securities (\$40 million) and (v) other payments primarily related to preferred stock investments.
- (E) The activity for the twelve months ended June 30, 2002 includes cash payments associated with (i) interest on the stockholder litigation settlement, (ii) the insurance operations of subsidiaries and (iii) the repurchase of loans in foreclosure.
- (F) Represents debt borrowings, net of debt repayments and financing costs.

TABLE 10

CENDANT CORPORATION AND SUBSIDIARIES
REVENUES AND ADJUSTED EBITDA BY SEGMENT (A)
(IN MILLIONS)

30, 2002 (B) REVENUES ADJUSTED EBITDA ----\_\_\_\_\_ ---- --------- 1ST OTR 2ND OTR YEAR TO DATE 1ST OTR 2ND OTR YEAR TO DATE ------------ Real Estate Services \$ 410 \$ 1,440 \$ 1,850 \$ 182 \$ 323 \$ 505 Hospitality 403 565 969 112 173 285 Travel Distribution 444 438 882

146 130 276 Vehicle

SIX MONTHS ENDED JUNE

Services 933 1,030 1,963 70 123 193 Financial Services 419 311 730 164 88 252 ------------ Total Reportable Segments 2,609 3,784 6,394 674 837 1,511 Corporate and Other 7 -- 6 (12) (38) (50) -----------CONTINUING OPERATIONS \$ 2,616 \$ 3,784 \$ 6,400 \$ 662 \$ 799 \$ 1,461 \_\_\_\_\_ ====== ====== ====== ====== ====== YEAR ENDED DECEMBER 31, 2001 REVENUES ADJUSTED EBITDA ----\_\_\_\_\_ \_\_\_\_\_ -----\_\_\_\_\_ - 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR -----------\_\_\_\_ --- Real Estate Services \$ 339 \$ 474 \$ 514 \$ 532 \$ 1,859 \$ 132 \$ 231 \$ 287 \$ 289 \$ 939 Hospitality 240 448 465 369 1,522 102 156 152

```
103 513
  Travel
Distribution
 25 26 24
362 437 2 3
 1 102 108
  Vehicle
 Services
 379 1,028
 1,036 879
 3,322 69
 112 95 14
   290
 Financial
 Services
390 332 338
 342 1,402
 131 70 58
51 310 ----
--- -----
-----
----
- ----- -
--- -----
  Total
Reportable
 Segments
1,373 2,308
2,377 2,484
 8,542 436
572 593 559
  2,160
 Corporate
 and Other
38 11 12 10
  71 (18)
 (16) (23)
(16) (73) -
-----
-----
CONTINUING
OPERATIONS
1,411 2,319
2,389 2,494
8,613 418
556 570 543
  2,087
 Move.com
Group 10 --
-- -- 10
(9) -- -- -
- (9) -----
-----
----
-----
  -----
CONTINUING
OPERATIONS
 EXCLUDING
 MOVE.COM
  GROUP $
  1,401 $
  2,319 $
  2,389 $
  2,494 $
8,603 $ 427
$ 556 $ 570
  $ 543 $
   2,096
  ======
  ======
```

====== ====== ====== YEAR ENDED DECEMBER 31, 2000 REVENUES ADJUSTED EBITDA ---------\_\_\_\_\_ -----\_\_\_\_\_ - 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR 1ST QTR 2ND QTR 3RD QTR 4TH QTR FULL YEAR -------------- -------- Real Estate Services \$ 289 \$ 377 \$ 419 \$ 376 \$ 1,461 \$ 114 \$ 193 \$ 242 \$ 203 \$ 752 Hospitality 219 231 253 215 918 89 99 112 85 385 Travel Distribution 25 27 26 21 99 2 4 3 1 10 Vehicle Services 50 61 66 53 230 35 45 50 39 169 Financial Services 381 321 333 345 1,380 133 83 86 71 373 --------------Total Reportable Segments 964 1,017 1,097 1,010 4,088 373 424 493 399 1,689 Corporate

and Other

77 46 48 61 232 2 (44) (36) (26) (104) ------ ------------- -----CONTINUING OPERATIONS 1,041 1,063 1,145 1,071 4,320 375 380 457 373 1,585 Move.com Group 11 15 15 18 59 (26) (29) (20) (19) (94) ------ ----- ------ ----- -CONTINUING OPERATIONS EXCLUDING MOVE.COM GROUP \$ 1,030 \$ 1,048 \$ 1,130 \$ 1,053 \$ 4,261 \$ 401 \$ 409 \$ 477 \$ 392 \$ 1,679 ====== ====== ====== ====== ======

======

(A) In connection with the sale of the Company's car parking facility business, National Car Parks ("NCP"), on May 22, 2002, the account balances and activities of NCP have been segregated from the Company's Vehicle Services segment and reported as a discontinued operation for all periods presented.

(B) The sum of the quarters may not equal the year to date due to rounding.