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SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

Form 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

OCTOBER 17, 2001 (OCTOBER 17, 2001)
(DATE OF REPORT (DATE OF EARLIEST EVENT REPORTED))

CENDANT CORPORATION
(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

| | | |
|--|----------------------------------|--|
| DELAWARE (STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION) | 1-10308 (COMMISSION FILE NO.) | 06-0918165 (I.R.S. EMPLOYER IDENTIFICATION NUMBER) |
| 9 WEST 57TH STREET NEW YORK, NY (ADDRESS OF PRINCIPAL EXECUTIVE OFFICE) | | 10019 (ZIP CODE) |

(212) 413-1800
(REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

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ITEM 5. OTHER EVENTS

Earnings Release. On October 17, 2001, we reported our 2001 third quarter results, which are discussed in more detail in the press release attached hereto as Exhibit 99.1, which is incorporated herein by reference in its entirety.

ITEM 7. EXHIBITS

See Exhibit Index.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CENDANT CORPORATION

BY: /s/ Tobia Ippolito

Tobia Ippolito
Executive Vice President, Finance and
Chief Accounting Officer

CENDANT CORPORATION
CURRENT REPORT ON FORM 8-K

EXHIBIT INDEX

| EXHIBIT NO. ----- | DESCRIPTION ----- |
|-------------------------|---|
| 99.1 | Press Release: Cendant Reports Third Quarter 2001 Results |

[LOGO] CENDANT

CENDANT REPORTS THIRD QUARTER 2001 RESULTS

Adjusted EPS of \$0.32 Meets Current Projection
3Q01 Adjusted EBITDA Increased 18% to \$603 Million

Adjusted EPS \$0.32 in 2001 vs. \$0.31 in 2000
Reported EPS \$0.23 in 2001 vs. \$0.29 in 2000

Company Reiterates Fourth Quarter 2001 Outlook

NEW YORK, NY, OCTOBER 17, 2001 - Cendant Corporation (NYSE: CD) today reported third quarter 2001 results and reiterated its outlook for fourth quarter 2001.

"We are pleased to report adjusted earnings per share for the third quarter in line with the revised projections we announced on September 28, reflecting what we believed to be the financial effect of the September 11 terrorist attacks," said Cendant Chairman, President and Chief Executive Officer, Henry R. Silverman. "Prior to September 11, we had been performing above plan for the quarter in a difficult economic environment largely because of the diversity of our business model and our ability to lower our effective tax rate. We are confident in our long-term outlook, as the Company's fundamental financial strengths remain intact with its diversified business portfolio, substantial cash flow, excellent profit margins and adequate capital for liquidity and growth."

The Company announced that third quarter adjusted earnings per share (adjusted EPS excludes non-recurring or unusual items and the effect of an equity ownership in Homestore.com) met its projection of \$0.32. Adjusted EPS in third quarter 2001 excludes the effect of unusual charges of approximately \$50 million, net of tax, related to the events of September 11. The Company also reiterated that it projects fourth quarter adjusted EPS, before unusual charges primarily related to the impact of the September 11 events and the acquisition and integration of Galileo and Cheap Tickets, to be in the range of \$0.15 to \$0.19 resulting in adjusted EPS in the range of \$0.98 to \$1.02 for full year 2001. Based on its current view, planned management actions, and absent major additional external disruptions, the Company expects cash flow and EBITDA to significantly increase in 2002 and adjusted EPS is projected to be between \$1.15 and \$1.25 in 2002, depending upon the extent to which business and consumer spending increases and the levels of travel volume.

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THIRD QUARTER AND RECENT ACTIVITIES

Consistent with its strategic agenda, the Company announced several events:

- o The completion in October 2001 of the acquisition of Galileo International, Inc., a diversified global technology leader providing electronic computer reservation services for the travel industry, for approximately \$1.8 billion in common stock and cash plus the repayment of approximately \$540 million of existing net debt. The Company expects the transaction to be accretive to its earnings per share immediately, and significantly more accretive as air travel approaches levels experienced prior to the events of September 11, 2001.
- o The completion in October 2001 of the acquisition of Cheap Tickets, Inc., a leading seller of discount leisure travel products, for a net purchase price of approximately \$280 million.
- o The completion in July 2001 of an offering of \$863 million of Upper DECS, consisting of senior notes and forward purchase contracts to purchase Cendant common stock. The offering will result in the issuance of common stock at a price ranging between \$21.53 and \$28.42 per share depending upon the price of Cendant common stock in July 2004.
- o The completion in August 2001 of a private offering of \$850 million of senior notes.
- o In October 2001, the Company increased its revolving credit facilities to \$2.9 billion and repaid \$650 million of bank term debt.

THIRD QUARTER SEGMENT RESULTS

The underlying discussion of operating results focuses on adjusted EBITDA, which is defined as earnings before non-operating interest, income taxes, non-vehicle depreciation and amortization, minority interest and equity in Homestore.com, adjusted to exclude certain items which are of a non-recurring or unusual nature and are not measured in assessing segment performance or are not segment specific. Such discussion is the most informative representation of how management evaluates performance and allocates resources.

--
REVENUES
\$488
\$278
76% ---

EBITDA
\$152
\$115
32% ---

Revenues and EBITDA increased primarily from the acquisition of Fairfield Resorts in 2001. RCI revenues grew due to an increase in the number of members and timeshare exchange transactions. These increases were partially offset by higher RCI staffing costs to support volume growth and lower lodging results principally from lower room occupancy.

VEHICLE SERVICES

2001 2000
% CHANGE -

REVENUES
\$1,119
\$146 N/M -

EBITDA
\$127 \$81
57% -----

--- N/M =
not
meaningful

In March 2001, we acquired the remaining 82% of the outstanding common shares of Avis Group Holdings that we did not already own. Prior to the acquisition, revenues and EBITDA principally consisted of Avis royalties and earnings from our equity investment in Avis and the operations of National Car Parks. Avis results were lower than expected principally from a decline in commercial travel compounded by the effects of reduced demand at airport locations in the aftermath of the September 11 terrorist attacks.

FINANCIAL SERVICES

2001
2000 %
CHANGE

--
REVENUES
\$338
\$333 2%

--
EBITDA
\$58 \$86
(33%) -

Increased revenues principally reflect contributions from the individual membership businesses which were supported by the favorable operations of Netmarket Group, an online membership business. The decrease in EBITDA is principally due to the previously disclosed transaction-related expenses associated with the outsourcing and licensing of the Company's individual membership and loyalty business to Trilegiant Corporation. Excluding these costs, adjusted EBITDA increased 22%.

BALANCE SHEET AND OTHER ITEMS

- o As of September 30, 2001, we had approximately \$3.2 billion of cash and cash equivalents and \$6.1 billion of debt and minority interest, exclusive of the mandatorily convertible Upper DECS securities.
- o As of September 30, 2001, the net debt to total capital ratio was 30%. The ratio of adjusted EBITDA to net interest expense (non-vehicle and program related) was 11 to 1 for third quarter 2001.
- o In third quarter 2001, we paid \$250 million to a settlement trust, reducing the net outstanding principal obligation associated with the principal common stock class action litigation settlement at September 30, 2001 to \$1.75 billion.
- o Weighted average common shares outstanding were 912 million for third quarter 2001 compared with 759 million for third quarter 2000. The increase was primarily from the issuance of 61 million shares in connection with the retirement of \$1.7 billion of Feline PRIDES and the sale of 46 million shares in February 2001.

THIRD QUARTER EPS ITEMS

Reported EPS for CD common stock includes Cendant Group operations and, in third quarter 2000, a retained interest in Move.com Group. Reported EPS for CD common stock was \$0.23 in third quarter 2001 and \$0.29 in third quarter 2000. The following are the significant items reflected in reported results that are considered to be of an unusual or non-recurring nature for purposes of deriving adjusted EPS:

THIRD QUARTER 2001

- o An after tax charge of approximately \$50 million, or \$0.05 per share, reflecting certain effects on our operations of the September 11 terrorist attacks. This loss principally related to costs incurred to reduce Avis' fleet size.
- o An after tax loss of \$0.02 per share related to Cendant's proportionate ownership in Homestore.com.
- o An after tax charge of \$0.01 per share for litigation settlement-related costs.

THIRD QUARTER 2000

- o An after tax loss of \$0.02 per share related to move.com's operating results.
- o An after tax gain of \$0.02 per share related to the dispositions of certain non-strategic businesses.
- o An after tax charge of \$0.02 per share for litigation settlement-related costs.

FOURTH QUARTER OUTLOOK

The Company announced the following financial projections for fourth quarter 2001:

- o Adjusted EBITDA is projected to be between \$485 million and \$520 million compared with \$439 million, excluding move.com, in 2000.
- o Depreciation and amortization (non-vehicle and program related) is projected to be between \$155 million and \$165 million compared with \$93 million in 2000. The increase is principally due to the 2001 acquisitions of Avis, Fairfield Resorts, Galileo and Cheap Tickets.
- o Net interest expense (non-vehicle and program related) is projected to be between \$75 million and \$85 million compared with \$63 million in 2000. The increase is principally due to the Company's 2001 acquisitions.
- o The Company's fourth quarter and full year 2001 tax rates on adjusted pretax income are projected to be 33.2% compared with 34.0% in 2000. The decrease is principally due to the recognition of certain foreign tax credits in 2001.
- o Minority interest is projected to be approximately \$3 million compared with \$23 million in 2000. The reduction is primarily a result of the retirement of the Feline PRIDES in February 2001.
- o Weighted average shares outstanding are projected to be between 1.01 billion and 1.025 billion compared with 757 million in 2000. The increase in the average share balance is primarily the result of the issuance of 61 million shares of common stock in connection with the retirement of the Feline PRIDES, the issuance of 46 million shares of common stock in February 2001 and the issuance of 117 million shares of common stock in connection with the acquisition of Galileo.

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INVESTOR CONFERENCE CALL

Cendant will host a conference call to discuss third quarter results on Thursday, October 18, 2001 at 1:00 p.m. Eastern Time. Investors may access the call live at WWW.CENDANT.COM or dial in to 913-981-5571. A web replay will be available at WWW.CENDANT.COM following the call. A telephone replay will be available from 4:00 p.m. Eastern Time on October 18, 2001 until 8:00 p.m. on October 22 at 719-457-0820, access code: 614080.

Cendant Corporation is primarily a provider of travel and residential real estate services. With approximately 60,000 employees, New York City-based Cendant provides these services to businesses and consumers in over 100 countries.

More information about Cendant, its companies, brands and current SEC filings may be obtained by visiting the Company's Web site at WWW.CENDANT.COM or by calling 877-4-INFOCD (877-446-3623).

STATEMENTS ABOUT FUTURE RESULTS MADE IN THIS RELEASE CONSTITUTE FORWARD-LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995. THESE STATEMENTS ARE BASED ON CURRENT EXPECTATIONS AND THE CURRENT ECONOMIC ENVIRONMENT. THE COMPANY CAUTIONS THAT THESE STATEMENTS ARE NOT GUARANTEES OF FUTURE PERFORMANCE. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE EXPRESSED OR IMPLIED IN THE FORWARD-LOOKING STATEMENTS. IMPORTANT ASSUMPTIONS AND OTHER IMPORTANT FACTORS THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN THE FORWARD-LOOKING STATEMENTS ARE SPECIFIED IN CENDANT'S FORM 8-K FILED ON OCTOBER 15, 2001.

SUCH FORWARD-LOOKING STATEMENTS INCLUDE PROJECTIONS. SUCH PROJECTIONS WERE NOT PREPARED IN ACCORDANCE WITH PUBLISHED GUIDELINES OF THE AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS OR THE SEC REGARDING PROJECTIONS AND FORECASTS, NOR HAVE SUCH PROJECTIONS BEEN AUDITED, EXAMINED OR OTHERWISE REVIEWED BY INDEPENDENT AUDITORS OF CENDANT OR ITS AFFILIATES. IN ADDITION, SUCH PROJECTIONS ARE BASED UPON MANY ESTIMATES AND ARE INHERENTLY SUBJECT TO SIGNIFICANT ECONOMIC

AND COMPETITIVE UNCERTAINTIES AND CONTINGENCIES, MANY OF WHICH ARE BEYOND THE CONTROL OF MANAGEMENT OF CENDANT AND ITS AFFILIATES. ACCORDINGLY, ACTUAL RESULTS MAY BE MATERIALLY HIGHER OR LOWER THAN THOSE PROJECTED. THE INCLUSION OF SUCH PROJECTIONS HEREIN SHOULD NOT BE REGARDED AS A REPRESENTATION BY CENDANT OR ITS AFFILIATES THAT THE PROJECTIONS WILL PROVE TO BE CORRECT.

MEDIA CONTACT:

Elliot Bloom
212-413-1832

INVESTOR CONTACTS:

Denise Gillen
212-413-1833

Sam Levenson
212-413-1834

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Tables Follow

TABLE 1

CENDANT CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF INCOME
(IN MILLIONS, EXCEPT PER SHARE DATA)

| THREE MONTHS ENDED NINE MONTHS ENDED SEPTEMBER 30, SEPTEMBER 30, ----- ----- ----- 2001 2000 2001 2000 --- ----- ----- |
|---|
| -- Revenues |
| Membership |
| and service |
| fees, net \$ |
| 1,374 \$ 1,129 |
| \$ 3,803 \$ |
| 3,169 |
| Vehicle- |
| related 1,087 |
| 69 2,520 211 |
| Other 20 27 |
| 47 110 ----- |
| ----- |
| Net revenues |
| 2,481 1,225 |
| 6,370 3,490 - |
| ----- |
| ----- |
| ---- EXPENSES |
| Operating 862 |
| 351 2,101 |
| 1,079 Vehicle |
| depreciation, |
| lease charges |
| and interest, |
| net 560 -- |
| 1,285 -- |
| Marketing and |
| reservation |
| 216 233 757 |
| 676 General |
| and |
| administrative |
| 240 151 594 |
| 429 Non- |
| vehicle |
| depreciation |
| and |
| amortization |
| 125 87 347 |
| 258 Other |
| charges |
| (credits): |
| Restructuring |
| and other |

unusual
charges 77 3
263 109
Litigation
settlement
and related
costs 9 27 28
(6) Merger-
related costs
-- -- 8 --
Non-vehicle
interest, net
57 38 176 86

----- Total
expenses
2,146 890
5,559 2,631 -

----- Net gain
(loss) on
dispositions
of businesses
-- 3 435 (7)

----- INCOME
BEFORE INCOME
TAXES,
MINORITY
INTEREST AND
EQUITY IN
HOMESTORE.COM
335 338 1,246
852 Provision
for income
taxes 101 101
438 276

Minority
interest, net
of tax 4 23
22 61 Losses
related to
equity in
Homestore.com,
net of tax 20
-- 56 -- -----

- INCOME
BEFORE
EXTRAORDINARY
LOSS AND
CUMULATIVE
EFFECT OF
ACCOUNTING
CHANGE 210
214 730 515

Extraordinary
loss, net of
tax -- -- --
(2) ----- -

- INCOME
BEFORE
CUMULATIVE
EFFECT OF
ACCOUNTING
CHANGE 210
214 730 513
Cumulative
effect of
accounting
change, net
of tax --
(38) (56) ---

--- NET INCOME
\$ 210 \$ 214 \$
692 \$ 457

=====
=====
=====
===== CD

COMMON STOCK
INCOME PER
SHARE BASIC
Income before
extraordinary
loss and
cumulative
effect of
accounting
change \$ 0.25
\$ 0.30 \$ 0.85
\$ 0.72 Net
income 0.25
0.30 0.81
0.64 DILUTED
Income before
extraordinary
loss and
cumulative
effect of
accounting
change \$ 0.23
\$ 0.29 \$ 0.81
\$ 0.69 Net
income 0.23
0.29 0.77
0.62 WEIGHTED
AVERAGE
SHARES Basic
857 725 832
722 Diluted
912 759 883
763 MOVE.COM
COMMON STOCK
INCOME (LOSS)
PER SHARE
BASIC Income
(loss) before
extraordinary
loss and
cumulative
effect of
accounting
change \$
(0.55) \$ 9.94
\$ (1.22) Net
income (loss)
(0.55) 9.87
(1.22)
DILUTED
Income (loss)
before
extraordinary
loss and
cumulative
effect of
accounting
change \$
(0.55) \$ 9.81
\$ (1.22) Net
income (loss)
(0.55) 9.74
(1.22)
WEIGHTED
AVERAGE
SHARES Basic
4 2 4 Diluted
4 2 4

TABLE 2

CENDANT CORPORATION AND SUBSIDIARIES
REVENUES AND ADJUSTED EBITDA BY SEGMENT
(DOLLARS IN MILLIONS)

THREE
MONTHS
ENDED
SEPTEMBER
30, -----

 REVENUES
 ADJUSTED
 EBITDA (A)

--- 2001
 2000 %
 CHANGE
 2001 2000
 % CHANGE -

-- Real
 Estate
 Services \$
 514 \$ 419
 23% \$ 287
 \$ 242 19%
 Hospitality
 488 278
 76% 152
 (C) 115
 (F) 32%
 Vehicle
 Services
 1,119 146
 * 127 (D)
 81 57%
 Financial
 Services
 338 333 2%
 58 86
 (33%) ----

--- Total
 Reportable
 Segments
 2,459
 1,176 624
 524
 Corporate
 and Other
 (B) 22 49
 * (21) (E)
 (34) (G) *

 Total
 Company
 \$2,481
 \$1,225 \$
 603 \$ 490
 =====
 =====
 =====
 =====

NINE MONTHS
 ENDED
 SEPTEMBER 30,

REVENUES
 ADJUSTED
 EBITDA (A) --

 2001 2000 %
 CHANGE 2001
 2000(K) %

CHANGE -----

----- Real
Estate
Services
\$1,328 \$1,085
22% \$ 650 (H)
\$ 550 18%
Hospitality
1,225 777 58%
416 (C) 309
(L) 35%
Vehicle
Services
2,685 418 *
361 (D)(I)
221 63%
Financial
Services
1,060 1,035
2% 259 302
(14%) -----

----- Total
Reportable
Segments
6,298 3,315
1,686 1,382
Corporate and
Other (B) 72
175 * (53)
(J) (76) (M)
* -----

----- Total
Company
\$6,370 \$3,490
\$1,633 \$
1,306 =====
=====

----- * Not
meaningful.
(A) Defined
as earnings
before non-
operating
interest,
income taxes,
non-vehicle
depreciation
and
amortization,
minority
interest and
equity in
Homestore.com,
adjusted to
exclude
certain items
which are of
a non-
recurring or
unusual
nature and
not measured
in assessing
segment
performance
or are not
segment
specific. (B)
Includes
Move.com
Group
revenues and
Adjusted
EBITDA losses
of \$15
million and
\$20 million,
respectively,
for the three
months ended

September 30,
2000.
Includes
Move.com
Group
revenues of
\$10 million
and \$41
million and
Move.com
Group
Adjusted
EBITDA losses
of \$9 million
and \$74
million for
the nine
months ended
September 30,
2001 and
2000,
respectively.

(C) Excludes
a charge of
\$6 million
related to
marketing
fund expenses
that will not
be recovered
by
franchisees
as a result
of decreased
occupancy
levels after
the September
11th
terrorist
attacks. (D)

Excludes a
charge of \$60
million
principally
related to
costs
incurred to
reduce Avis'
fleet size
and certain
other effects
on Avis' car
rental
operations as
a result of
the September
11th
terrorist
attacks. (E)

Excludes (i)
charges
incurred as a
result of the
September
11th
terrorist
attacks

comprised of
\$8 million
related to
information
systems costs
associated
with
terminated
projects and
\$3 million
related to
the
termination
of certain
transactions
and (ii) \$9
million for
litigation
settlement
and related

costs. (F) Excludes \$8 million of losses related to the dispositions of businesses. (G) Excludes (i) a charge of \$27 million for litigation settlement and related costs, (ii) \$24 million of losses related to the dispositions of businesses and (iii) \$3 million of unusual charges incurred in connection with the postponement of the initial public offering of Move.com common stock. Such charges were partially offset by a gain of \$35 million, which represents the recognition of a portion of the company's previously recorded deferred gain from the sale of its fleet businesses due to the disposition of VMS Europe by Avis Group Holdings, Inc. in August 2000. (H) Excludes a charge of \$95 million to fund an irrevocable contribution to an independent technology trust responsible for providing technology initiatives for the benefit of current and future franchisees at Century 21, Coldwell Banker and ERA. (I) Excludes a

charge of \$4 million related to the acquisition and integration of Avis Group Holdings, Inc ("Avis Group"). (J) Excludes (i) a net gain of \$435 million related to the dispositions of businesses and (ii) a credit of \$14 million to reflect an adjustment to the PRIDES class action litigation settlement charge recorded in the fourth quarter of 1998 primarily for Rights that expired unexercised. Such amounts were partially offset by charges of (i) \$85 million incurred in connection with the creation of Travel Portal, Inc., a company that was created to pursue the development of an online travel business for the benefit of certain current and future franchisees, (ii) \$42 million for litigation settlement and related costs, (iii) \$11 million incurred as a result of the September 11th terrorist attacks comprised of \$8 million of information systems costs associated with terminated projects and \$3 million related to the termination

of certain transactions, (iv) \$7 million related to a non-cash contribution to the Cendant Charitable Foundation and (v) \$4 million related to the acquisition and integration of Avis Group. (K) Excludes a charge of \$109 million in connection with restructuring and other initiatives (\$2 million, \$63 million, \$31 million and \$13 million of charges were recorded within Real Estate Services, Hospitality, Financial Services and Corporate and Other, respectively). (L) Excludes \$12 million of losses related to the dispositions of businesses. (M) Excludes (i) a non-cash credit of \$41 million in connection with a change to the original estimate of the number of Rights to be issued in connection with the PRIDES settlement resulting from unclaimed and uncontested Rights and (ii) a gain of \$35 million, which represents the recognition of a portion of the Company's previously recorded deferred gain

from the sale of its fleet business due to the disposition of VMS Europe by Avis Group Holdings, Inc. in August 2000; partially offset by (i) \$30 million of losses related to the disposition of businesses and (ii) \$35 million of litigation settlement and related costs.

TABLE 3

CENDANT CORPORATION AND SUBSIDIARIES
 SEGMENT REVENUE DRIVER ANALYSIS
 (REVENUE DOLLARS IN THOUSANDS)

| THREE MONTHS ENDED | | |
|----------------------------|-------------|------------|
| SEPTEMBER 30, ----- | | |
| ----- | | |
| 2001 | 2000 | % CHANGE - |
| ----- | | |
| ----- REAL ESTATE SERVICES | | |
| SEGMENT REAL ESTATE | | |
| Closed Sides - | | |
| Domestic (000's) | | |
| 527,490 | 518,652 | 2% |
| Average Price \$ | | |
| 183,265 | \$ 171,856 | 7% |
| Royalty and | | |
| Marketing Revenue \$ | | |
| 161,393 | \$ 145,838 | |
| 11% Total Revenue \$ | | |
| 193,373 | \$ 161,945 | |
| 19% RELOCATION | | |
| Service Based | | |
| Revenue (Referrals, | | |
| Outsourcing, etc.) \$ | | |
| 83,504 | \$ 77,085 | 8% |
| Asset Based Revenue | | |
| (Corporate and | | |
| Government Home Sale | | |
| Closings and | | |
| Financial Income) \$ | | |
| 46,578 | \$ 49,583 | (6%) |
| Total Revenue \$ | | |
| 130,082 | \$ 126,668 | 3% |
| MORTGAGE Production | | |
| Loans Sold | | |
| (millions) \$ 10,069 | | |
| | \$ 6,754 | 49% |
| Production Revenue \$ | | |
| 185,204 | \$ 107,798 | |
| 72% Average | | |
| Servicing Loan | | |
| Portfolio (millions) | | |
| \$ 91,277 | \$ 64,298 | |
| 42% Net Servicing | | |
| Revenue (A) \$ 6,142 | | |
| \$ 24,355 | (75%) Total | |
| Revenue \$ 191,584 \$ | | |
| | 132,330 | 45% |
| HOSPITALITY SEGMENT | | |
| LODGING RevPar (\$) \$ | | |
| 32.53 | \$ 35.17 | (8%) |
| Weighted Average | | |
| Rooms Available | | |

517,174 504,648 2%
Royalty, Marketing
and Reservation
Revenue \$ 119,106 \$
123,738 (4%) Total
Revenue \$ 138,123 \$
147,113 (6%) RCI
Average

Subscriptions
2,807,517 2,393,439
17% Number of
Timeshare Exchanges
439,608 386,899 14%
Total Revenue \$
130,093 (B) \$
107,697 21%

FAIRFIELD RESORTS
Average Revenue per
Transaction \$ 12,428
\$ 11,608 7% Total
Revenue \$ 192,618
(C) n/a VEHICLE

SERVICES SEGMENT CAR
RENTAL Rental Days
(000's) 16,382
17,071 (4%) Time and
Mileage Revenue per
Day \$ 38.04 \$ 39.05
(3%) Average Length
of Rental Days 4.02
3.88 4% Total
Revenue \$ 649,011
(C) n/a VEHICLE

MANAGEMENT AND FUEL
CARD SERVICES
Average Fleet
(Leased) 318,216
305,370 4% Average
Number of Cards
(000's) 3,738 3,269
14% Total Revenue \$
378,059 (C) n/a

FINANCIAL SERVICES
SEGMENT
Insurance/Wholesale-
related Revenue \$
140,118 \$ 138,843 1%
Other Revenue \$
198,360 \$ 194,034 2%
Total Revenue \$
338,478 \$ 332,877 2%
----- (A)

Includes gross
recurring service
fees of \$96 million
and \$60 million (net
of non-cash
amortization of
mortgage rights
assets of \$96
million and \$46
million) for the
three months ended
September 30, 2001
and 2000,
respectively. Non-
cash amortization
expenses were
accelerated during
the three months
ended September 30,
2001 due to a higher
volume of
refinancing
activity. (B)

Includes property
management revenues
of \$13 million from
the acquisition of
Fairfield Resorts
for the three months
ended September 30,
2001. Subsequent to
the acquisition,
Fairfield's property
management
operations were

included within the RCI business structure, as RCI is our service provider for the timeshare industry. (C) The operations of these businesses were acquired during 2001. Accordingly, prior period total revenues are not comparable to the current period amounts.

TABLE 4

CENDANT CORPORATION AND SUBSIDIARIES
 CONSOLIDATED CONDENSED BALANCE SHEETS
 (IN BILLIONS)

| SEPTEMBER 30, 2001 | DECEMBER 31, 2000 |
|--|----------------------|
| ----- | |
| ----- ASSETS | |
| Current assets | |
| Cash and cash equivalents \$ 3.2 | |
| \$ 0.9 Stockholder litigation settlement trust | |
| 1.1 -- Other current assets | |
| 3.1 | 1.8 |
| ----- | |
| ----- Total current assets | |
| 7.4 | 2.7 |
| Property and equipment, net 1.7 1.3 | |
| Goodwill, net 5.5 | |
| 3.2 Stockholder litigation settlement trust | |
| -- 0.4 Other assets 4.8 4.6 -- | |
| ----- | |
| ----- | |
| Total assets exclusive of assets under programs 19.4 | |
| 12.2 | 11.4 |
| Assets under management and mortgage programs | |
| 11.4 | 2.9 |
| ----- | |
| ----- TOTAL ASSETS \$ 30.8 \$ 15.1 | |
| ===== | |
| ===== | |
| LIABILITIES AND STOCKHOLDERS' EQUITY | |
| Current liabilities | |
| Current portion of long-term debt \$ 0.2 \$ -- | |
| Stockholder litigation settlement 2.9 -- | |
| Other current liabilities 3.6 | |
| 2.5 | ----- |
| ----- | |
| ----- Total current liabilities 6.7 | |
| 2.5 | Long-term |

| | | |
|-------------------|---------|-------|
| debt, excluding | | |
| Upper DECS | 5.5 | |
| 1.9 Upper DECS | | |
| equity-linked | | |
| securities | 0.9 | -- |
| Stockholder | | |
| litigation | | |
| settlement | -- | 2.9 |
| Other noncurrent | | |
| liabilities | 0.6 | |
| 0.4 | ----- | |
| ----- | | |
| ----- Total | | |
| liabilities | | |
| exclusive of | | |
| liabilities under | | |
| programs | 13.7 | 7.7 |
| Liabilities under | | |
| management and | | |
| mortgage programs | | |
| 10.8 | 2.5 | |
| Mandatorily | | |
| redeemable | | |
| preferred | | |
| securities issued | | |
| by subsidiaries | | |
| 0.4 | 2.1 | Total |
| stockholders' | | |
| equity | 5.9 | 2.8 |
| -- | | |
| ----- | | |
| ----- | | |
| TOTAL LIABILITIES | | |
| AND STOCKHOLDERS' | | |
| EQUITY | \$ 30.8 | \$ |
| 15.1 | | |
| ===== | | |
| ===== | | |